

April 2013

Citi 1Q13 CIO Survey

Spending Outlook Improving Despite Uncertain Macro Backdrop

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1Q13 CIO Survey – IT Budgets Improving, Macro Outlook Still Gloomy

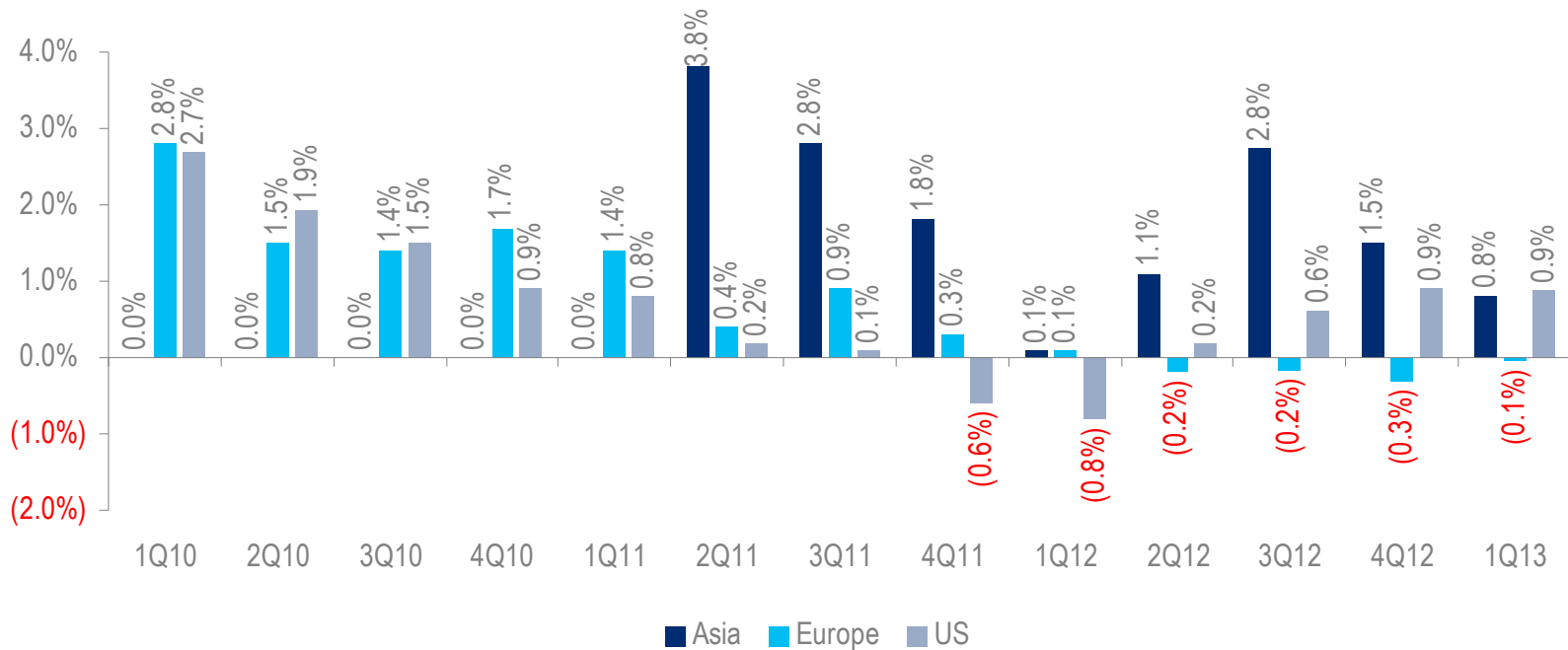
- **2013 IT Budget Up Modestly** – Our survey of 260 CIOs across the U.S., Europe and Asia continues to point to a modest increase in 2013 IT budgets (+0.5% Y/Y vs. +0.1% Y/Y). Regionally the US and Europe saw an uptick in spending expectations, while Asia saw some erosion.
- **New Project Spending Picking Up** – U.S. and European CIOs intend to spend more than a quarter of their IT budget on new projects, up from low 20s, a fairly sizeable increase versus our 4Q survey. Two likely interpretations: (i) Enterprises could be back on the offensive or (ii) Strategic (e.g., Mobility, Cloud, Analytics) or Mandatory (e.g., Regulation) projects are kicking off
- **Macro Concerns Persist** – CIO responses suggest decreased confidence in the global economy. Overall, the number of CIOs that expect an improvement in the macro environment has decreased for the fourth consecutive survey. According to the survey, 26% of respondents believe the economy will improve in the next 12 months, while 34% believe it will deteriorate further. By geo, confidence in the global economy fell sharpest among Asia CIOs.
- **IT Budgets Holding, But a Dip in Macro Sentiment Could Have Negative Impact** – Our survey results show that 2013 IT budgets are starting to see some pressure due to macro concerns. Roughly 60% of respondents down from 68% in the previous survey noted that macro commentary has not impacted budgets. Not surprisingly, the concern is highest amongst European CIOs.
- **Budget Priorities & Deferrals** – Server consolidation/virtualization and Improving information and network security remain top 3 priorities across all 3 regions. Call center & HR outsourcing migrations remain a low priority items, as does Windows migrations (a negative change from past couple surveys).
- **Spending by Category** – Security software was the only IT initiative that was cited in top-5 (top-2) to receive an increase in budget allocation across all three regions. Networking equipment, application software (ERP, CRM) were on the cusp. Consistent with past surveys, CIOs highlighted Printers and Tape Storage as the two areas where spending is decreasing the most.

- **PCs / Hardware** – Our 1Q'13 survey indicates that PC replacement cycles remains lengthened. Only 57% of respondents cited that PC replacements have or are expected to normalized within 1H'13. Almost 20% of respondents went as far as to say that PC refresh will not normalize until 2014 (up from 17% in the prior survey). Meanwhile, our survey also suggests that an increasing number of CIOs have adopted or are planning to launch within the next two years BYOD for corporate PCs, again highlighting BYOD (Bring-Your-Own-Device) as a potential new disruption to traditional PC procurement.
- **Networking** – On balance, the weighted average response indicated a modest 0.9% increase in data network spending intentions; this is relatively flat versus the prior quarter's 1.0% increase and is modestly below the 1.1% expected increase from the prior year. Asia's planned weighted average networking spend continued its sequential decline for the second straight quarter; this decline markets the largest sequential decline (-110bps) for any region since 2Q11. Both the U.S and Europe, experienced modest improvements with weighted average spending intentions increasing to 1.2% (from 0.9% in the prior quarter) and 0.6% (from 0.4% in the prior quarter), respectively. Network Security, Wireless, and WAN bandwidth remain as priority spending areas for CIOs, while Application Delivery Networking, Video Content & Delivery, and Unified Communications/VoIP remain as top candidates for potential deferrals.
- **Services** – Analytics remains an important growth driver for services vendors. Business Process Outsourcing interest seems to have jumped and the three pure-play BPO vendors – EXLS, WNS and G – had a good wallet share performance. Gaining share is increasingly important as vendor consolidation has become a significant priority. Pricing remains steady. ACN and EPAM were the key market share gainers among US-listed IT services companies.
- **Software** – Software initiatives are top of mind representing the top 5 priorities of CIOs. Software priorities are strengthening in areas with obvious near-term catalysts (Security: persistent threats). Improving network security is a Top 3 priority across all 3 regions. Short-term ROI projects such as server virtualization remain a high priority but has trended lower through the year with datacenter consolidation projects may be reaching later stages.

2013 IT Spending Improving Slightly; Now Seeing Modest Growth

	2007	2008	2009	2010	2011	2012	2013	
							4Q12	1Q13
Asia	N/A	N/A	N/A	N/A	N/A	0.0%	1.1%	0.8%
Europe	0.6%	0.4%	(2.2%)	1.2%	1.6%	0.1%	(0.7%)	(0.1%)
US	2.7%	1.3%	(3.2%)	1.7%	0.8%	(0.5%)	0.3%	0.9%
Total	1.6%	0.8%	(2.7%)	1.5%	1.2%	0.1%	0.1%	0.5%

- Survey continues to show relatively flattish (0.5%) IT budget growth in 2013 with spend expectations up slightly vs. preliminary 2013 growth projections from 4Q12 (0.1%).
- IT budget expectations improved across the US (0.3% to 0.9%) and Europe (-0.7% to -0.1%). Slight decrease in spending outlook across Asia (+1.1% to +0.8%).



Expected 2013 IT Spending by Size and Vertical

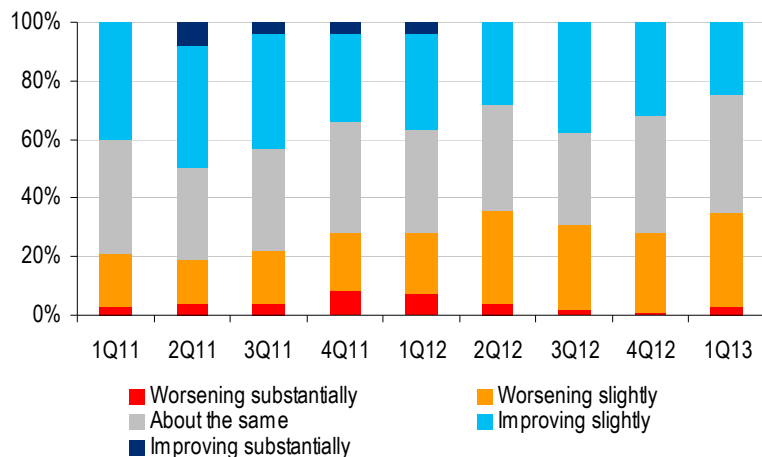
Vertical	Aggregate 2013 Spending Growth (Anticipated)		Top IT Priority
	1Q13	4Q12	
Financials	2.0%	0.2%	Improving Network Security
Telecommunication Services	1.7%	1.6%	Windows migration
Materials	1.5%	(0.3%)	Evenly spread across projects
Health Care	1.4%	2.3%	Application / BI development
Consumer Staples	0.9%	(0.1%)	Cloud Computing
Industrials	0.5%	(0.3%)	Evenly spread across projects
Other	0.4%	(0.6%)	Reducing # of IT vendors
Energy	0.0%	2.3%	Application / BI development
Information Technology	(0.3%)	1.5%	Reducing # of IT vendors
Consumer Discretionary	(0.4%)	1.8%	BPO
Manufacturing	(0.6%)	0.9%	Improving Network Security
Utilities	(1.5%)	0.0%	PC upgrade / Windows migration

Company Revenue	Aggregate 2013 Spending Growth (Anticipated)	
	1Q13	4Q12
<\$1 billion	1.0%	0.6%
\$1-5 billion	(0.2%)	0.2%
\$5-10 billion	1.0%	0.7%
>\$10 billion	0.4%	1.3%

- Financials showed highest growth and greatest increase from last quarter (+0.2% to 2%). Financials vertical had been called out as a source of weakness on recently.
- Manufacturing and Utilities showing the biggest declines.
- Equal number of verticals that showed modest sequential increases versus declines. However, decreases in sector budgets were more pronounced than positive revisions.
- Windows migrations, beefing up network security and application / BI development stood out as top priorities
- Large enterprises (>\$10B in revenue) saw the biggest sequential declines in spending expectations (-0.9% Q/Q). Sub-billion dollar companies saw the largest sequential increases (+0.4% Q/Q)

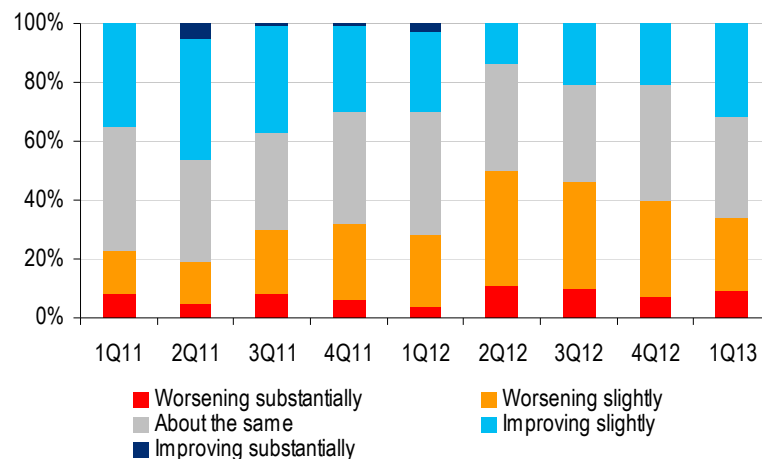
CIOs Not Seeing Signs of Macro Recovery Yet

U.S.: While there were fewer CIOs that expect the global macro environment is getting better, the overall sentiment is still better than Q1 last year.

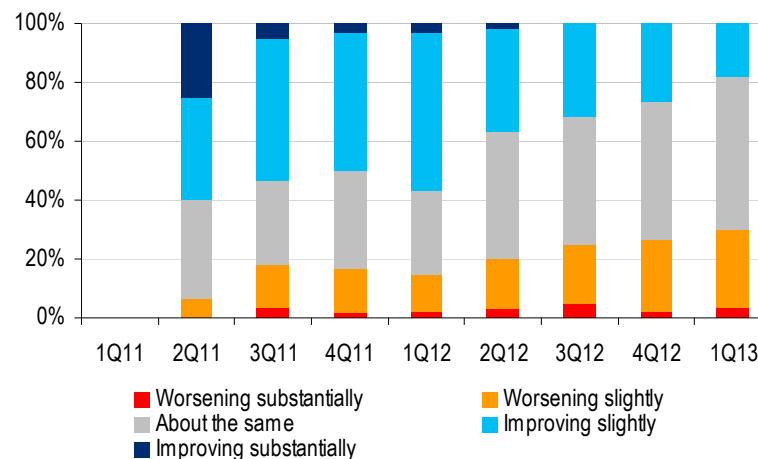


CIOs were asked: What is your general outlook for the next 12 months regarding the global economy?

Europe: Macro outlook has improved from previous quarter. However, European CIOs still showing a good deal of concern for global economy.

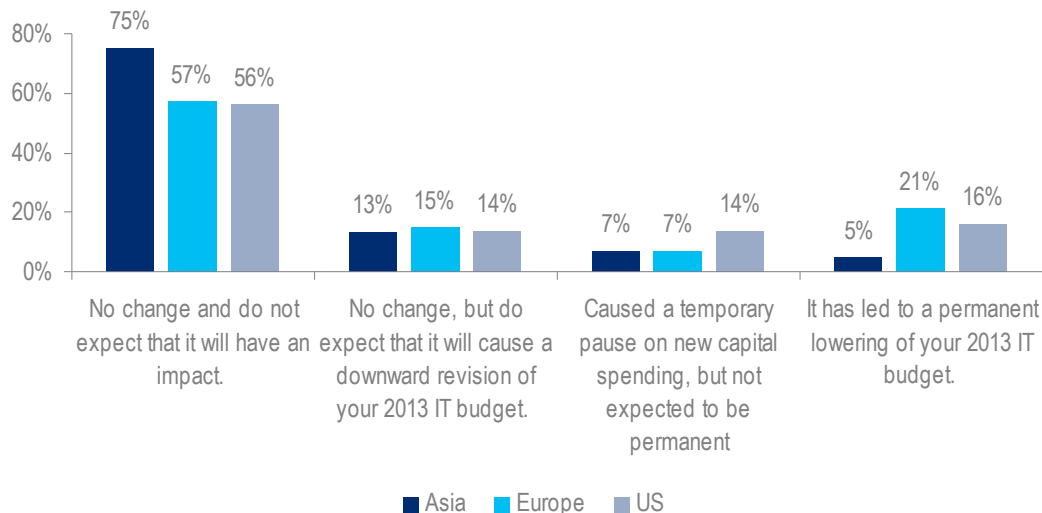


Asia: Compared to the previous surveys, the global outlook among Asia CIOs appears continues to worsen with 4th straight quarter of eroding confidence.



Economic Outlook: The Effect on IT Budgets

Has the recent commentary around the economy increased scrutiny on your 2013 IT budget?



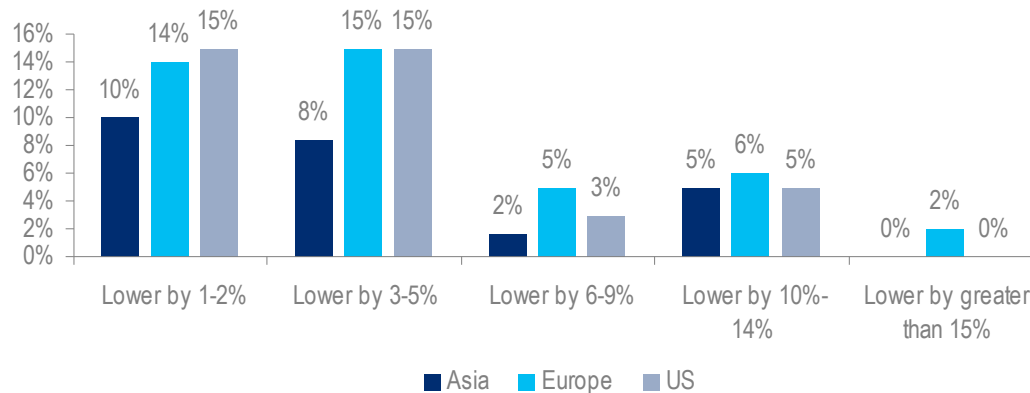
- Overall, 2013 IT budgets are starting to see some pressure due to macro concerns. Roughly 60% of respondents down from 68% in the previous survey noted that macro commentary has not impacted budgets.

- Not surprisingly, European CIOs remain the most pessimistic with about 21% indicating that the macro environment has led to a permanent reduction in IT budgets.

- In Asia, 75% of CIOs do not expect macro factors to have a negative impact to 2012 budgets, which is down slightly from 78% in the previous survey.

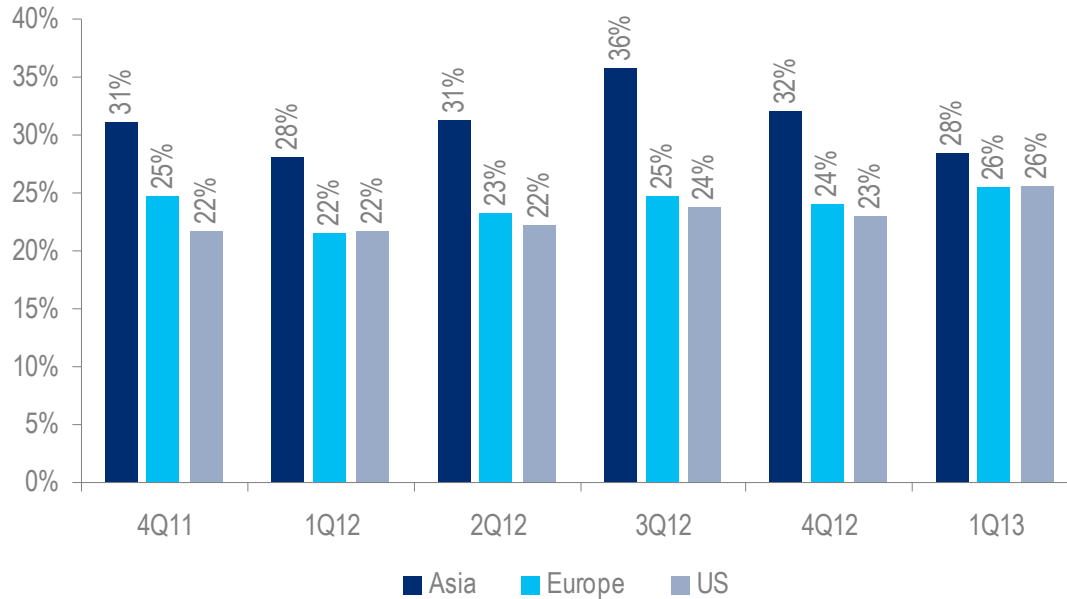
- On average, CIOs believe that a worsening economy could result in a ~5.0% decrease in IT budgets

If the economy has, will, or you believe it will, lower your 2013 IT budget, by how much will it decrease?



Enterprises Possibly Shifting Back to Offense: Uptick in New Project Spending

What percentage of your IT spending over the next 12 months will be on new projects (vs. existing) projects?



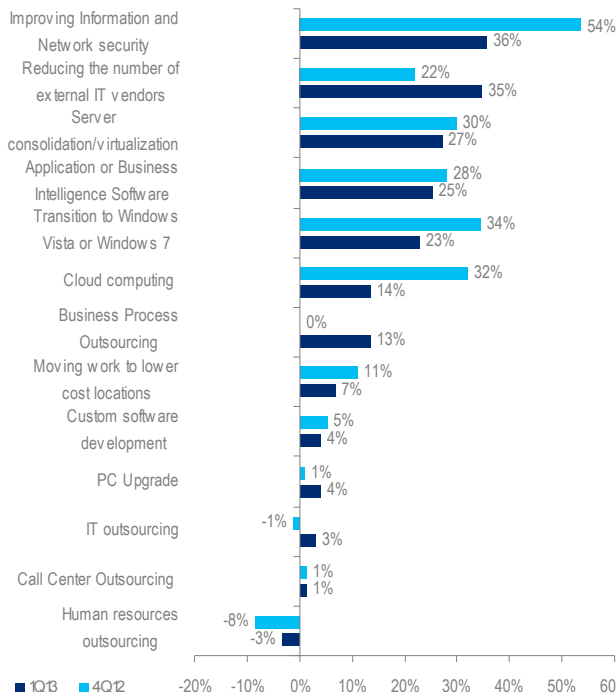
- U.S. CIOs intend to spend 26% of their IT budget on new projects. A fairly sizeable increase versus our 4Q survey.
 - > One interpretation is that enterprises could be back on the offensive
 - > However, this increased spending may be for strategic or mandatory projects (e.g, mobility or regulation) and not necessarily discretionary spend that implies confidence
- Europe CIOs intend to spend 26% of their IT budget on new products. Also an increase versus our previous survey.
- Consistent with our previous surveys, Asia respondents indicated a meaningfully higher budget allocation for new projects. However, consistent with last quarter Asia CIOs also reduced budget allocation for new projects.

Network Security and Server Consolidation Remain Priorities

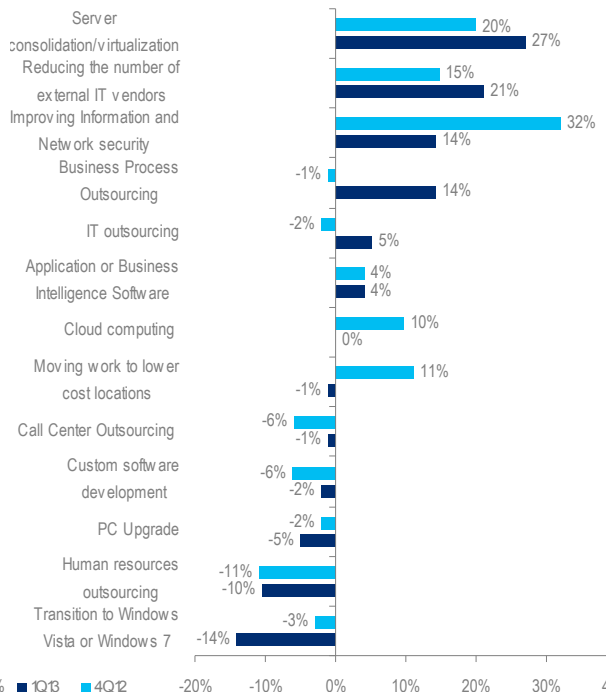
- Server consolidation/virtualization and Improving information and network security remain top 3 priorities across all 3 regions.
- Call center & HR outsourcing migrations remain a low priority items, as does Windows migrations
- Interestingly, transition to Win 7 (or Vista) were high IT priorities for past few quarters so many client OS upgrades may now be in the rear view.
- Business process outsourcing saw a meaningful sequential jump across all three regions

Are the following items a “priority” or “candidate for deferral” during the next 12 months?

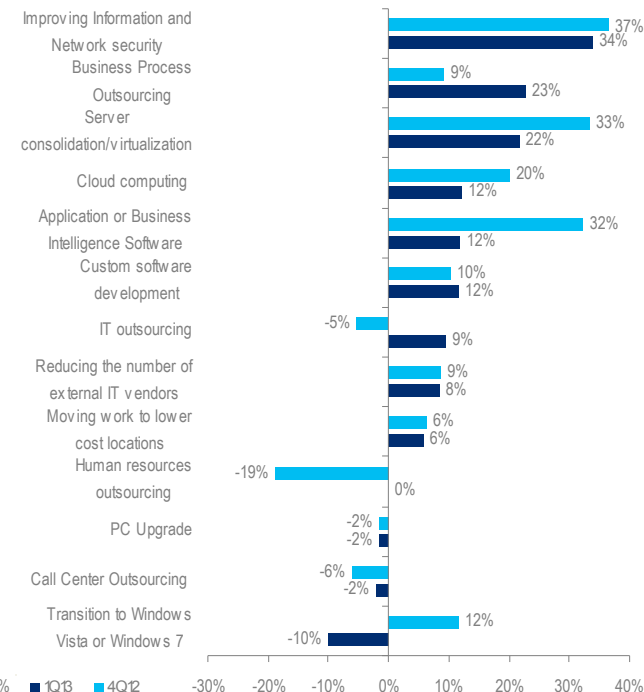
U.S.



Europe



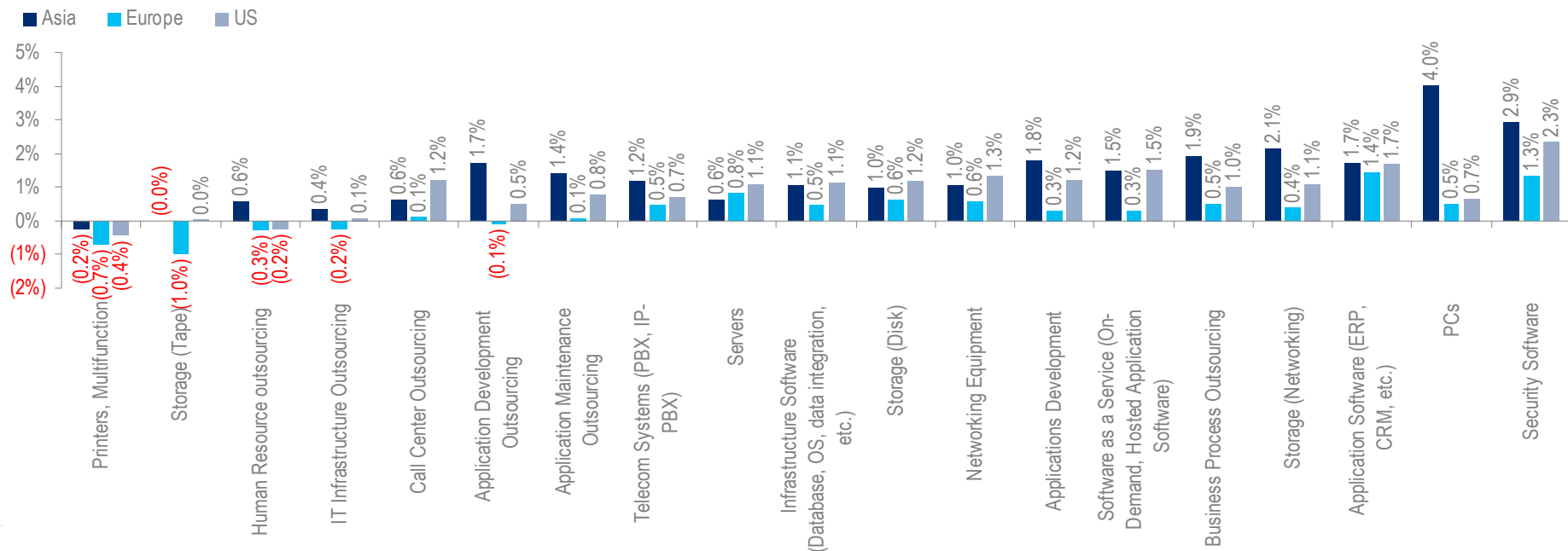
Asia



Areas of IT Budget Growth in 2013

- Security software was the only IT initiative that was cited in top-5 (top-2) to receive an increase in budget allocation across all three regions
 - Networking equipment, Application Software (ERP, CRM) on the cusp
- Consistent with past surveys, CIOs highlighted Printers and Tape Storage as the two areas where spending is decreasing the most
 - While Outsourcing in general is consistently ranked in the bottom quartile, every type of outsourcing saw a sequential rise in "priority" level with BPO increasing considerably in importance
- While PCs remain the area of highest IT spend increase for Asia CIOs (+4% Y/Y), US and European CIOs expect only modest growth (+1% Y/Y)

Relative to 2012, characterize the change in spending in the following categories during 2013

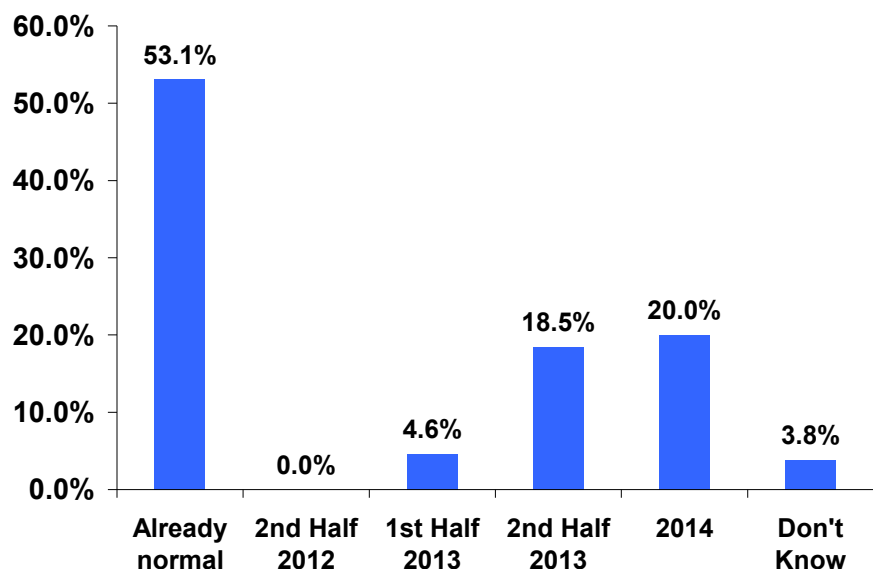


Sector Commentary

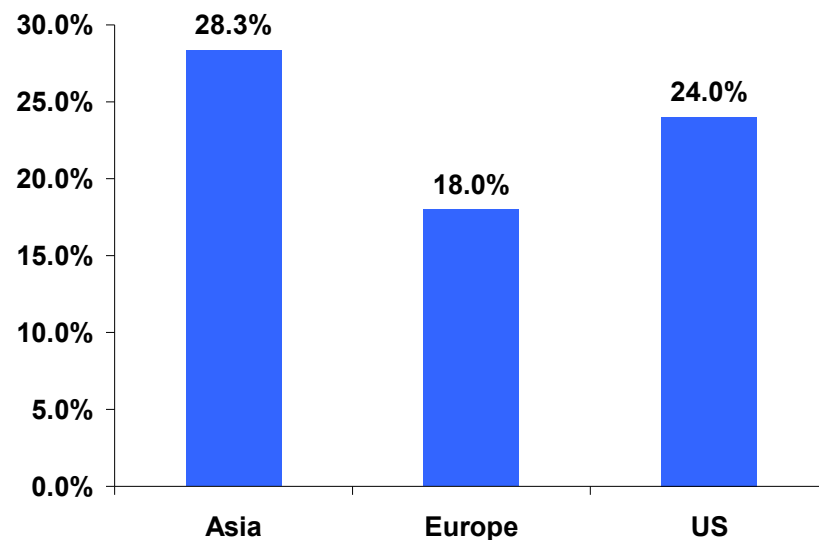
PC Replacement Cycle Lengthens Again

- Roughly 57% of CIOs indicated that PC replacement cycles have or will normalize by 1H13, generally inline with the 56% indicated in our 4Q'12 survey. Approximately 20% of respondents indicated 2014 for PC refresh cycle to return to normal, slightly up from 17% in our prior survey.
- On average, 23% of the PC installed base is expected to be replaced in 2013 (same as in our prior report), a slight increase from the 21% estimated for 2012.
- This is moving to an over 4 year PC replacement cycle versus the historical normal 3.8 years replacement cycle.

When do you expect your PC refresh cycle to return to normal?



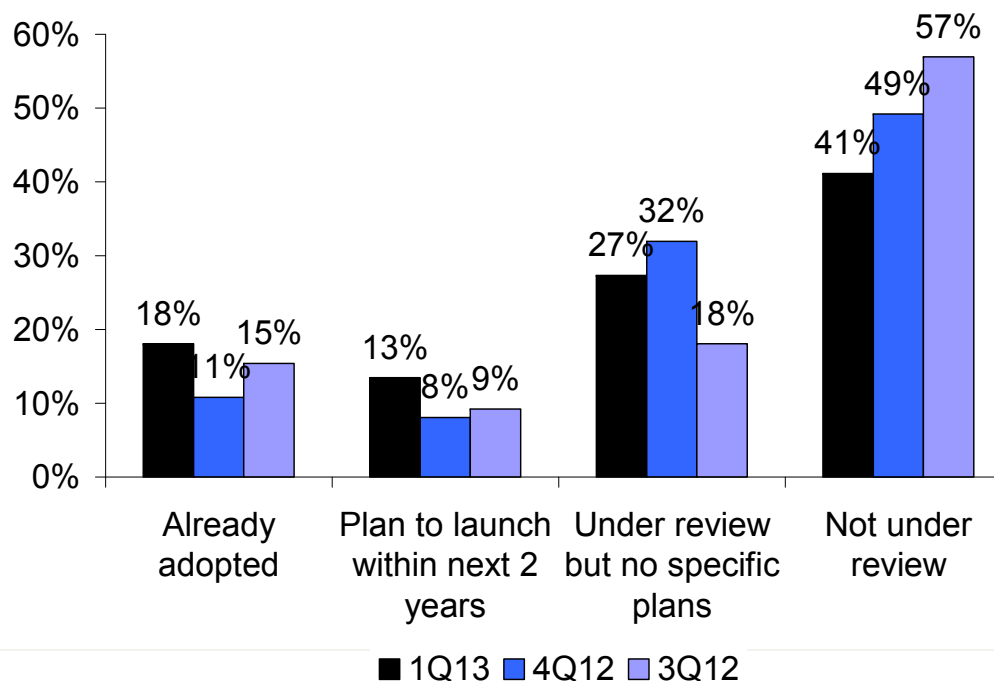
What percent of your current PC installed base will you replace in 2013?



BYOD Trend Expanding into PCs

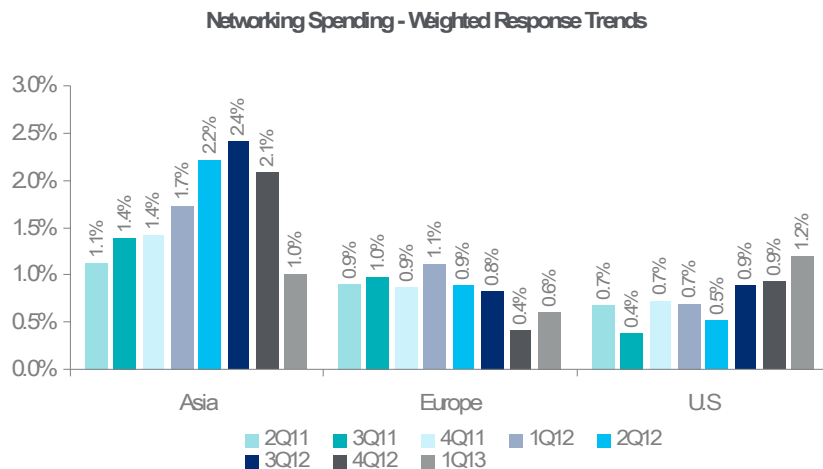
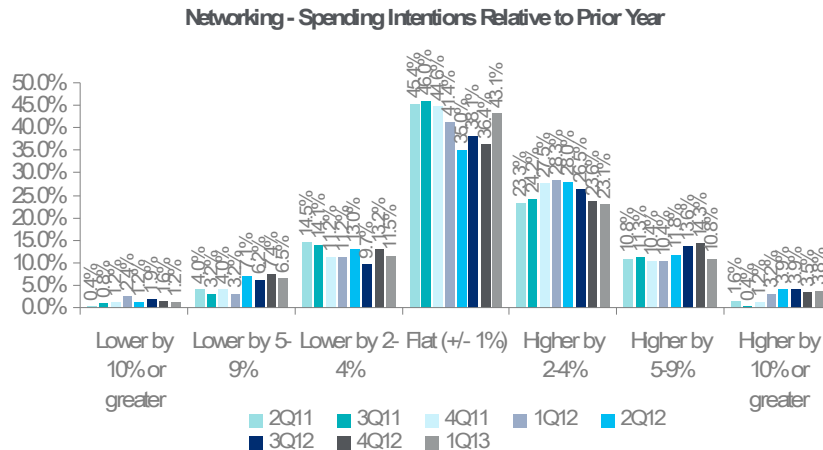
- Roughly 18% of respondents cited that their employees are already using their personal PCs/tablets at work , up from 11% in the prior quarter
- An additional 40% of respondents noted that they are either planning to or at least reviewing the possibility of BYOD for PCs, about the same as our last survey. Only 41% of respondents said not under review down from 49% from last quarter.
- The top two reasons for BYOD adoption remain 1) increases employee satisfaction and 2) consumer PCs/tablets are suitable for a local computing device.

Do you plan to adopt a BYOD policy for employee PCs?



Data Networking

The expected annual changes in Data Networking spending intentions were mixed; expectations are modestly lower versus the prior year, but relatively flat versus the prior quarter.

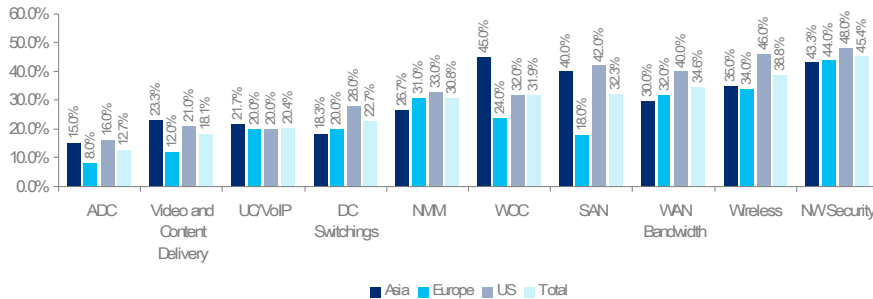


- On balance, the weighted average response indicates a modest 0.9% increase in data networking spending plans; this is slightly lower than prior year results and relatively flat versus the previous quarter
- Spending intentions largely shifted to a more flattish (+/- 1%) outlook from a more negative view in the prior quarter
- Asia's spending intentions continued their decline for the second straight quarter; this represents the largest quarterly decline (-110 bps) for any region
 - Spending in Europe and the U.S. experienced a modest sequential improvement

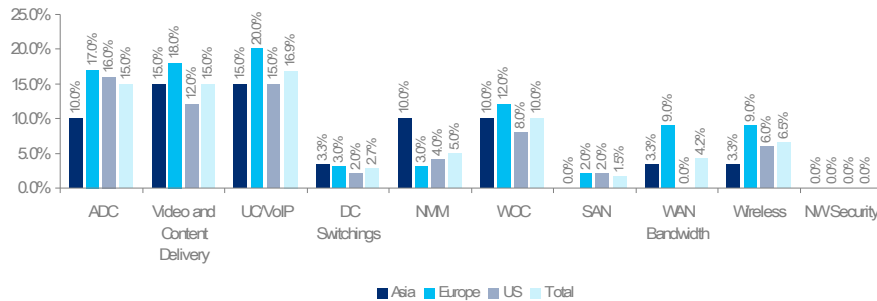
Data Networking

Network Security, Wireless & Mobility, and WAN Bandwidth remain top priorities. Consistent with prior responses CIOs indicated the most ability to defer spending in Application Delivery Networking, Video & Content Delivery, and Unified Communications/VoIP

%Reporting High Priority IT Budget



%Reporting Ability to Defer in IT Budget



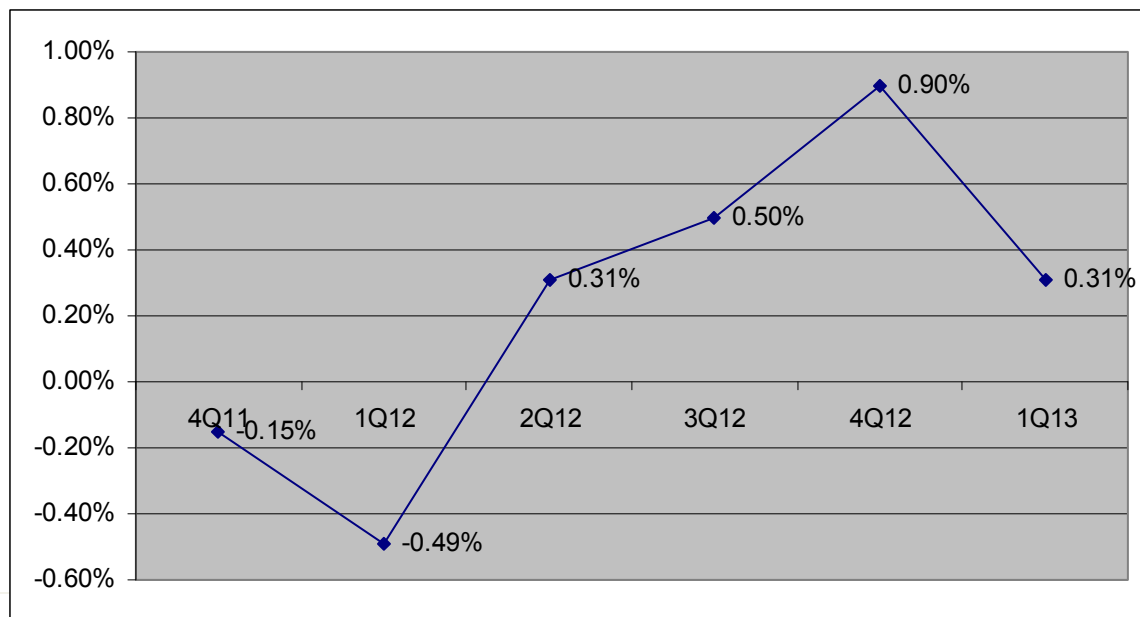
- Network Security is consistently a top focus for CIOs and is currently viewed by 45.4% of survey respondents as a high priority spending item
 - Wireless (38.8%) and WAN bandwidth (34.6%) are also perennial spending priorities
- Conversely, Unified Communications/VoIP ranks as the category with highest propensity to experience spending deferrals with 16.9% of survey respondents indicating an ability to push out spending
 - CIOs also view Application Delivery Networking and Video & Content Delivery as deferral targets

Services Pricing Trend Remains Stable

- Our data indicates per unit pricing for IT Services has stabilized at a modest positive level – it was positive for the fourth quarter in a row. The average unit price change across the 260 CIOs is expected to be +0.3% based on the 1Q13 survey data. This is compared to our 4Q12 survey result of +0.9%, +0.5% in 3Q12, +0.3% in 2Q, and negative 0.49% in 1Q [see chart below]. The percentage of CIOs not looking for unit price reductions remains roughly stable – 31% in 1Q13; 29% in 4Q12; 34% in 3Q, 32% in 2Q, and 33% in 1Q12.
- The survey trends, which imply per unit pricing is improving modestly, combined with our recent channel checks where most vendors have an outlook of “flattish” pricing, gives us a high level of confidence that pricing will be neutral-to-slightly-positive for most IT Services vendors in 2013.

Asia, Europe, U.S. – Average

CIOs were asked: What level of unit price increase or decrease do you expect from your IT services vendor in 2012?



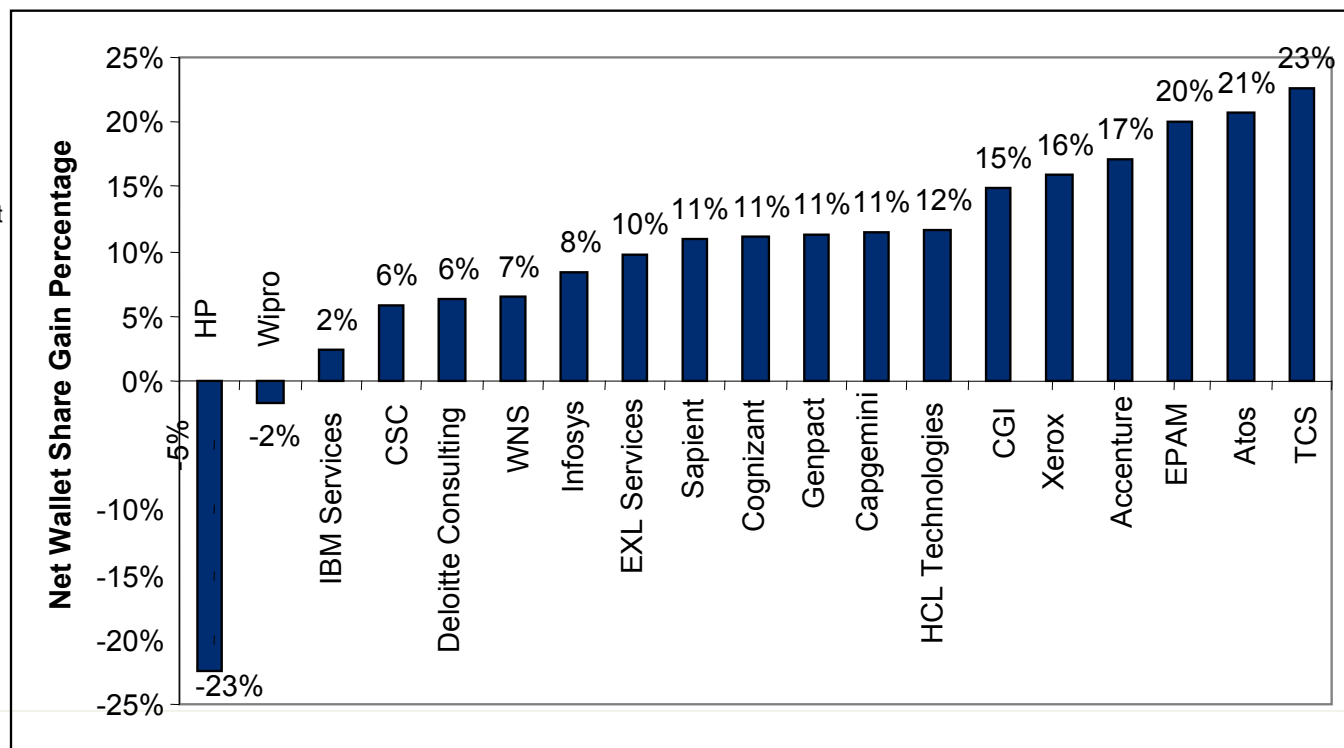
Services “Wallet-Share” Trends

- IT vendors had solid performance in 1Q13 with respect to maintaining or increasing wallet share. Just 2 vendors – HP and Wipro – that we track lost share, vs. 1 in 4Q, 4 in 3Q and 6 in 2Q.
- HCL, Xerox, EPAM and Atos showed the best sequential improvement – of these EPAM is notable since it improved over an already strong quarter last time. IBM, which fell from the top spot in 3Q, slid some more but remained a positive.
- HP Services performance continues to suffer. Wipro’s slide into negative territory was surprising – in the past it has been a middling but steady performer.

Asia, Europe, U.S.

CIOs were asked: Which IT services vendors are gaining or losing share of the IT spending dollars at your organization?

Note: When reading this chart, vendor share is calculated using the cumulative number of wallet share “gain” responses minus “losing” responses for a specific vendor, divided by the number of respondents who use the vendor. It is meant to be a directional indication of wallet share performance, not an indicator of forward revenue growth rates.

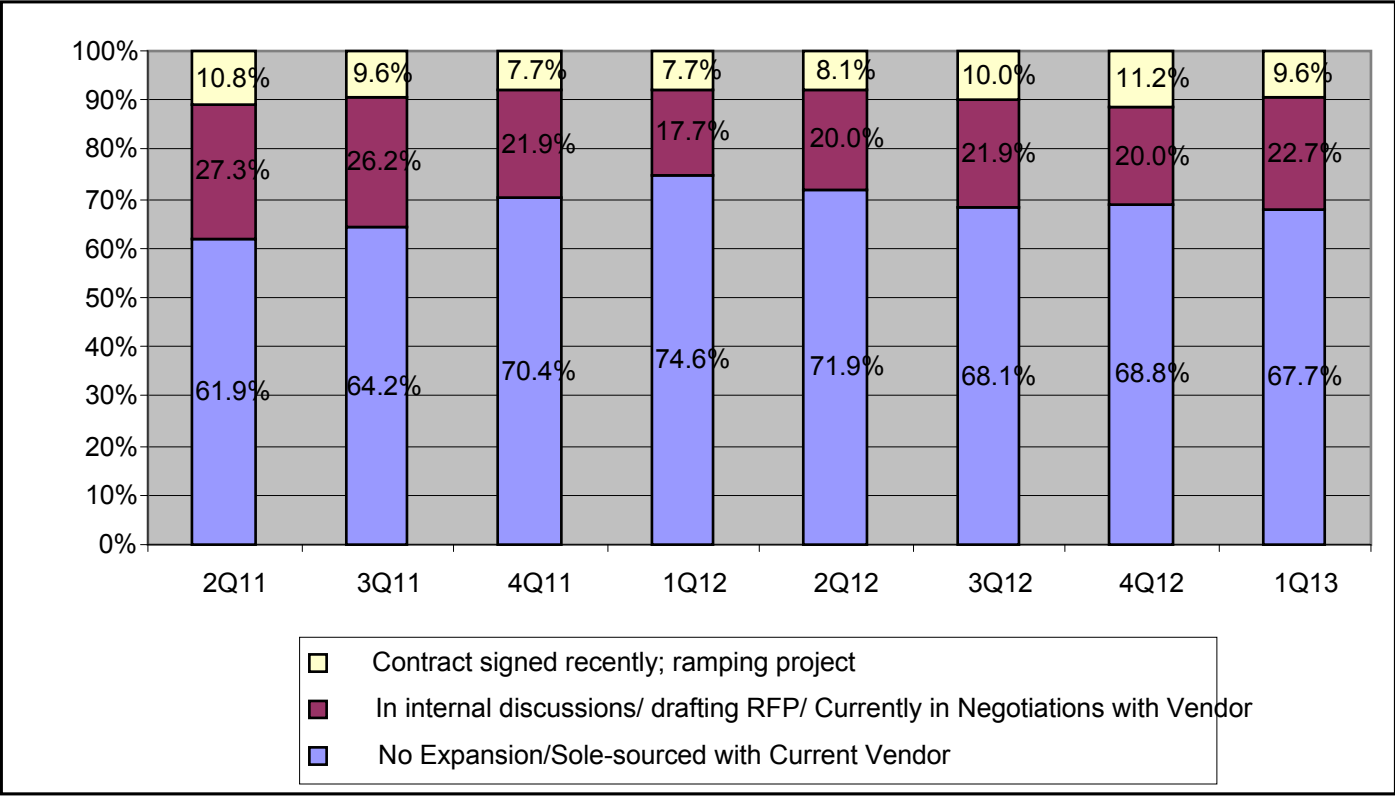


Outsourcing Trends Remain Steady

- CIOs either exploring outsourcing additional functions or currently ramping incremental projects mildly rose to 32.3% in 1Q13 from 31.2% in 4Q12. The long term trend is relatively steady.
- Note that this chart typically applies primarily to large traditional IT outsourcing, and not to smaller incremental offshore outsourcing deals.

Asia, Europe, U.S.

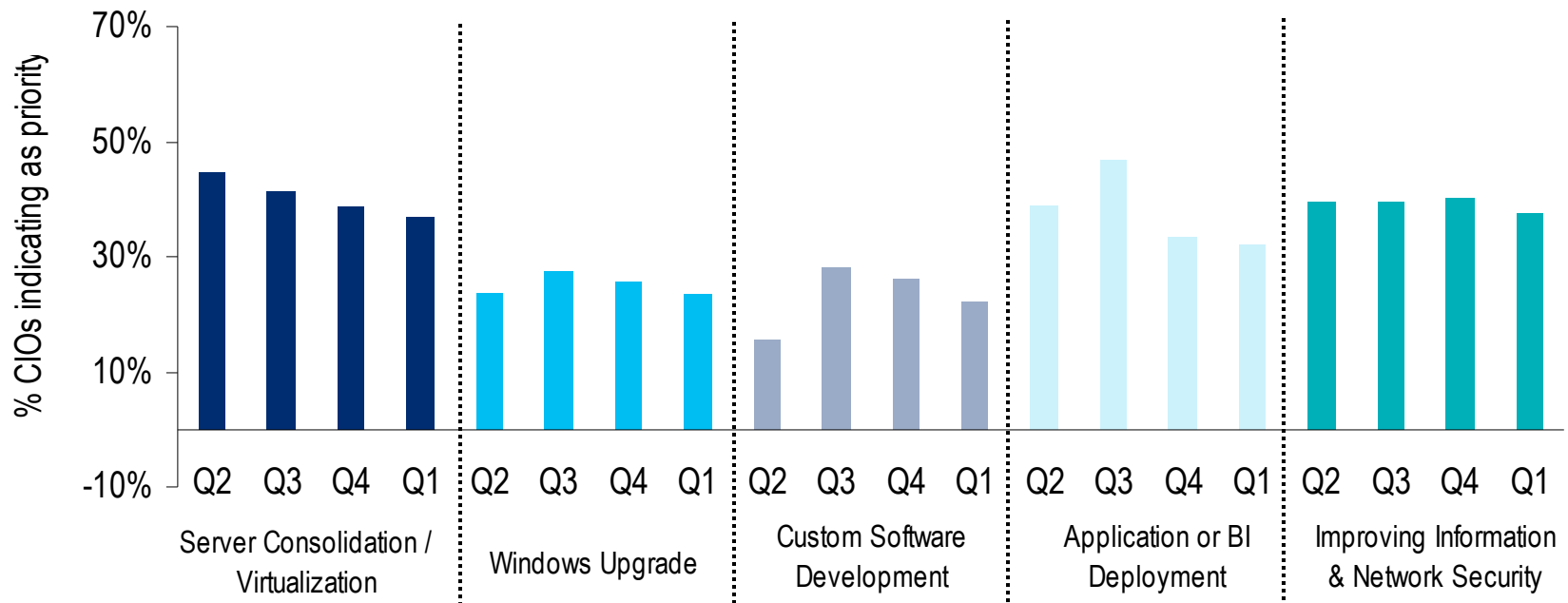
CIOs were asked the following: If you are currently in the process of outsourcing incremental functions in your organization, what stage of the process are you in?



Software Budgets Favor Network Security; Other Initiatives More Mixed

- Server Virtualization as an IT priority remains relatively high but has trended lower over the past 5 quarters after consistently strong results through 2011
- Applications software development and deployment trends have been choppy; Trending lower the past couple of quarters
- Demand for Information and Network Security has been steady; Consistently cited as a area of greater importance in other parts of our survey
- Looming XP end of life intensified pressure to transition to more current Windows last year; May start to see this initiative soften due to “tougher comps”

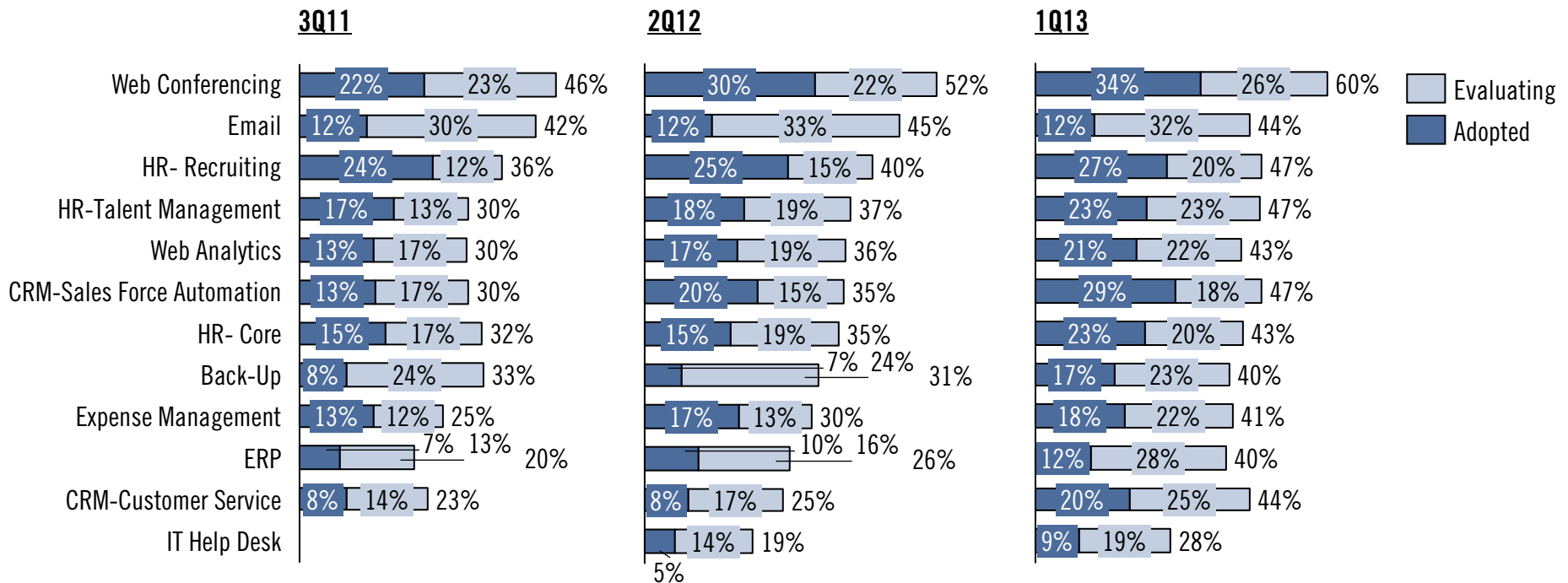
CIO Spending Priorities



Demand for Cloud Services Depends on Category

- Uptick in nearly every category
- Evaluation of email remains high but no action taken
- IT Helpdesk, Core HR, SFA, Call Center, Talent Management all suggest meaningful increases

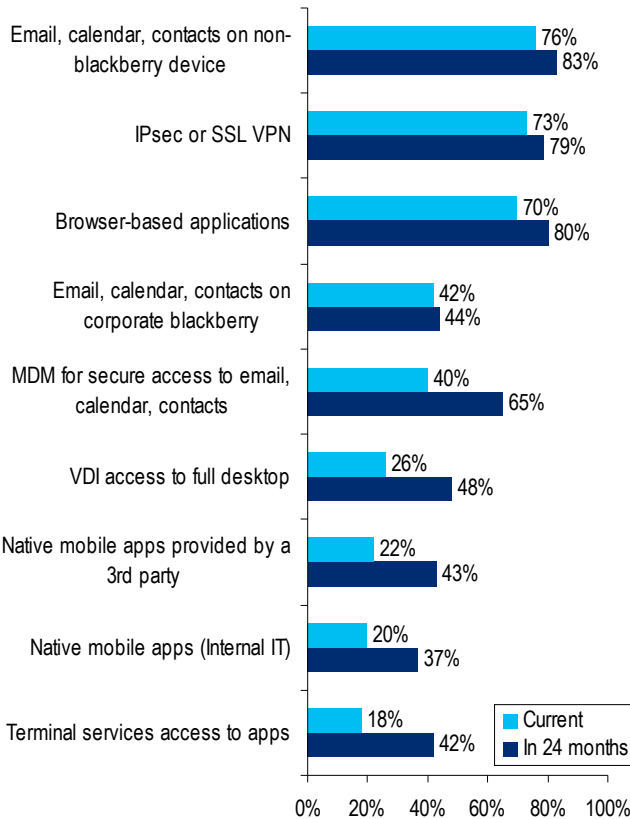
Please choose the response that best describes your plans with software as a service in each of the follow areas:



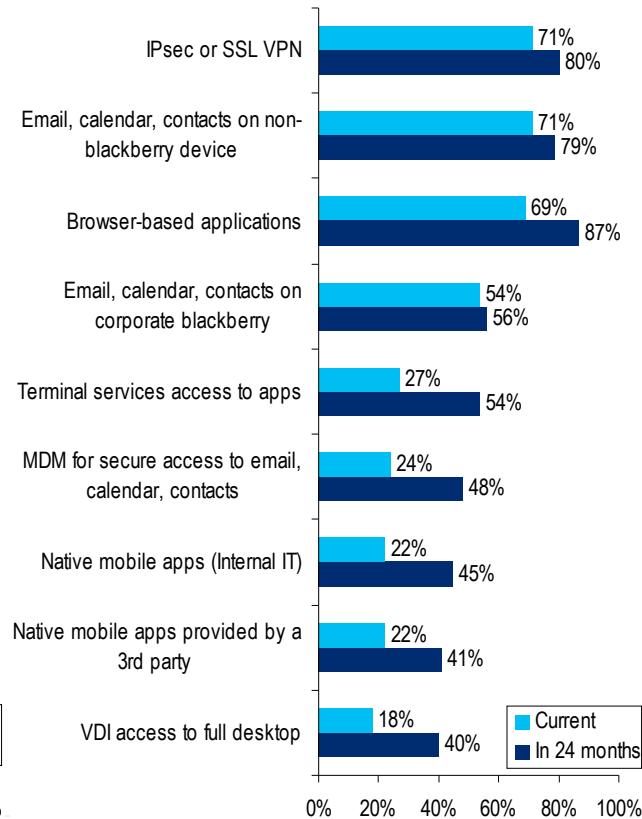
Push For Mobile Workforce Still in the Early Innings

- Email/messaging, IPsec/SSL VPN and browser-based apps are well established within the enterprise
- Blackberry's position as the dominant corporate messaging device appears to be at risk
- Tools to enable mobility across devices could nearly double in the next 2 years (MDM, VDI, Mobile apps, terminal services). This looks good for CTSX.

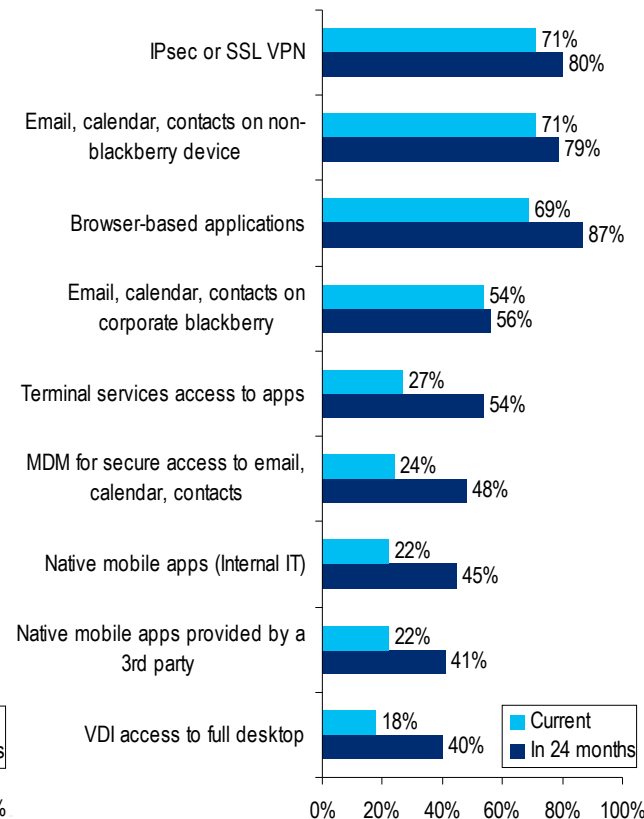
U.S.



Europe



Asia



Appendix A-1

Analyst Certification

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Data current as of 31 Mar 2013	12 Month Rating			Relative Rating		
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% of companies in each rating category that are investment banking clients	53%	49%	43%	65%	49%	51%

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