

## Equities

15 March 2012 | 46 pages

# Off(shore) to the races

## Oil services offer defensive growth at attractive price

- **Growth At Reasonable Price** — We think European oil services continue to screen well around attractively priced growth metrics. Eight of our coverage stocks meet the criteria of >15% annual earnings growth 2011-13E and trading within 10% of their 15-year average 1-year forward PE (or time since IPO).
- **2012 another year of positive book-to-bill** — In our view, the market is underestimating the longevity of this growth. High oil prices are a stark reminder of limited spare capacity in the global oil supply chain. An overarching theme of oil majors' 2012 strategy presentations was increased investment and we see continued growth in spend as necessary for maintaining an oil price environment conducive of global growth. For a majority of our companies, we increase estimates and target prices based on this improved outlook. Please see the table below for details.
- **Subsea still the key place to be** — We believe subsea construction looks to offer the best investment opportunity, supported by record backlogs, robust orderbooks, and high barriers to entry. Industry backlogs 10% above 2008 peaks offer record backlog-to-sales visibility (1.45x 2012E) and tightening utilisation should see margins rise from 18% to 23% 2011-14E in our view. We have a Buy rating on all three of Saipem, Technip, and Subsea 7 around this theme.
- **Buy AMEC, LAM** — AMEC offers low-risk exposure to rising natural resources spend. Visibility has improved markedly over the past six months and we expect 18% earnings growth 2011-14E. Lamprell has seen backlog rise 35% YoY, offering robust top-line visibility over 2012-13E. We expect further investment in global offshore infrastructure to support earnings growth of 28% pa 2011-14E.
- **Upgrade PGS, downgrade Petrofac. Both to Neutral** — Marine seismic pricing looks to be coming off the bottom, but is far from achieving 2007/08 peaks in our view. We remain cautious on CGG, and see better momentum in PGS's earnings given recent investments in multi-client. For Petrofac, despite some value around 2012/13E multiples, we think the changing cocktail of business mix and geographical exposure heightens the risks around 2014+ earnings delivery.

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Ticker	Rating		Target Price		Current Year Earnings Estimates		Next Year Earnings Estimates	
	Old	New	Old	New	Old	New	Old	New
AMEC.L	1	1	£13.00	£13.30	p84.2	p84.4	p98.9	p99.0
GEPH.PA	3	3	€15.00	€21.00	€1.29	€1.39	€1.79	€1.73
LAM.L	1	1	£3.30	£4.00	US\$0.29	US\$0.29	US\$0.41	US\$0.47
PFC.L	1	2	£16.50	£18.50	US\$1.72	US\$1.87	US\$2.13	US\$2.22
PGS.OL	3	2	Nkr62.50	Nkr92.00	US\$0.76	US\$0.93	US\$1.47	US\$1.32
SDRL.OL	2	2	Nkr230.00	Nkr225.00	US\$3.08	US\$3.04	US\$3.46	US\$3.68
SPMI.MI	1	1	€40.00	€50.00	€2.26	€2.34	€2.80	€2.92
SUBC.OI	1	1	Nkr140.00	Nkr165.00	US\$1.10	US\$1.10	US\$1.23	US\$1.23
TECF.PA	1	1	€82.00	€105.00	€4.37	€4.65	€5.80	€5.96

See Appendix A-1 for Analyst Certification, Important Disclosures and non-US research analyst disclosures.

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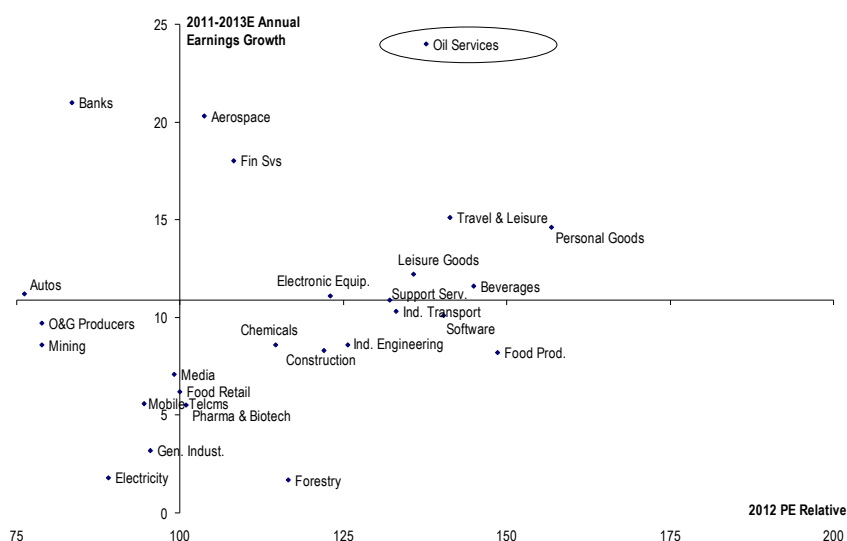
## Growth at a Reasonable Price (GARP)

European oil services continue to screen well around attractively priced growth metrics. The sector is trading 3% below its historical PE (15-year) and offers 2-year annual earnings growth of 24%. We see this as offering one of the most compelling growth stories across the European market (Figure 1).

Eight out of our nine coverage stocks meet the GARP criteria of >15% pa 2-year compound earnings growth and trading within 10% of their 15-year average 1-year forward PE (or time since IPO). Seadrill is the lone outlier with 11% p.a. earnings growth.

European oil services look to offer some of the most attractively priced growth across the European market

Figure 1. PE relative and 2-yr. annual earnings growth (EuroStoxx)



Source: Citi Investment Research and Analysis

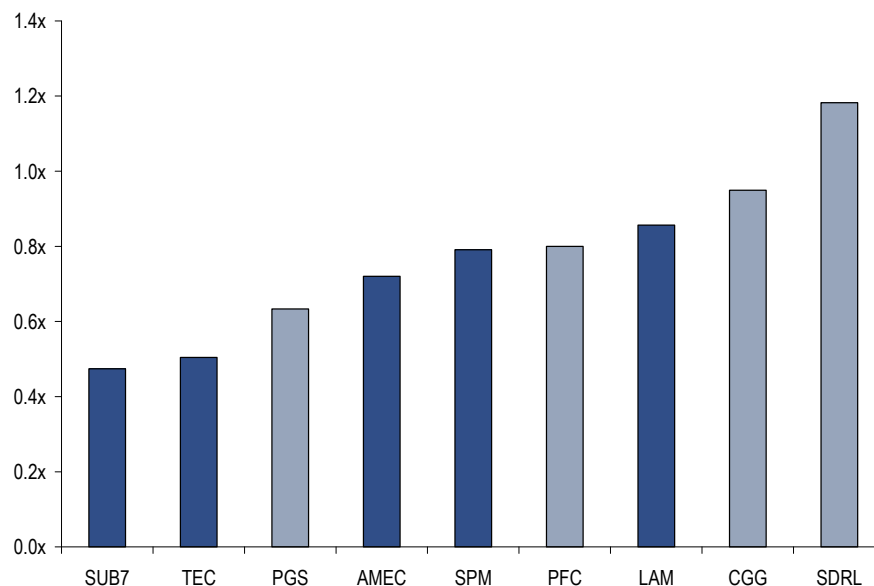
We think this projected growth offers several defensive characteristics:

- Upstream oil supply chain is operating >95% capacity (not accounting for Iranian sanctions)
- Investment in oil infrastructure is needed to assure an oil price environment conducive of global growth
- Rising industry capex - +12% YoY in 2012E – supports another year of positive book-to-bill
- Record industry backlog, largely with investment grade integrated oil companies and national oil companies
- Increasing project complexity (deeper water, unconventional) is associated with greater services intensity per produced barrel

**Saipem, Technip, Subsea 7, AMEC, and Lamprell offer attractively priced growth**

We see particularly attractive opportunities around offshore construction - Saipem, Technip, and Subsea 7 – as well as AMEC and Lamprell (Figure 2).

**Figure 2. European oil services PEG ratio (2012-15E)**



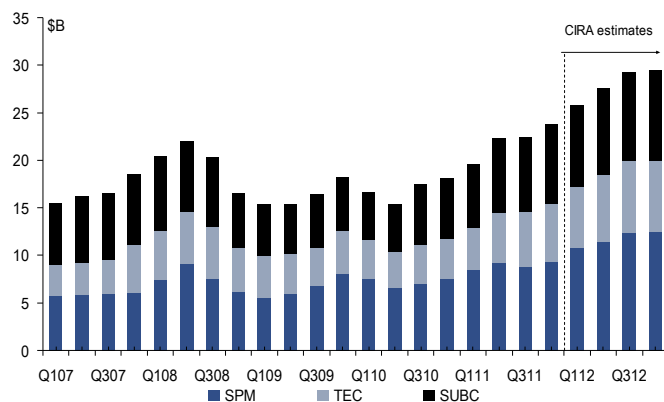
Source: Citi Investment Research and Analysis

- SUBC, TEC, AMEC, SPM, LAM, and SDRL offer record backlog
- 2012-15E earnings growth of >20% p.a. for SUBC, TEC, PGS, SPM
- Expect positive book-to-bill in 2012 from SPM, SUBC, TEC, PGS, and CGG
- Offshore construction benefits from steep barriers to entry (SPM, TEC, SUBC)

## Offshore construction set to tighten

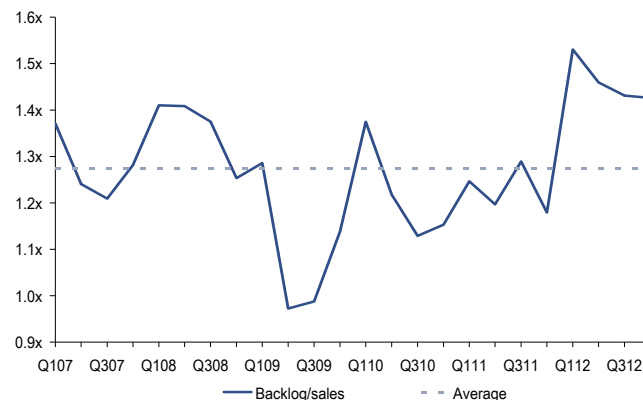
New subsea awards increased 49% YoY in 2011, led by strength offshore Brazil, Australia, and the North Sea. Industry backlog now stands at a record level (Figure 3) and given our favourable outlook for new 2012 awards in West Africa, Brazil and the North Sea, we expect further backlog growth over the coming year. This dramatic uptick in activity sees the sector offering record top-line visibility, with backlog-to-sales ~10% above prior peaks (Figure 4).

Figure 3. Offshore construction backlog



Source: Company data, Citi Investment Research and Analysis

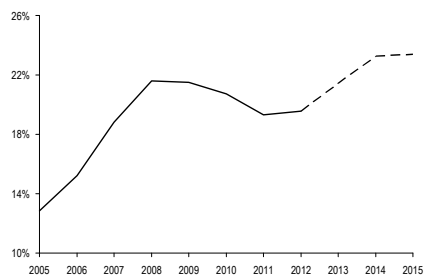
Figure 4. Offshore backlog/sales\*



Source: Company data, Citi Investment Research and Analysis \*SPM, TEC, SUBC

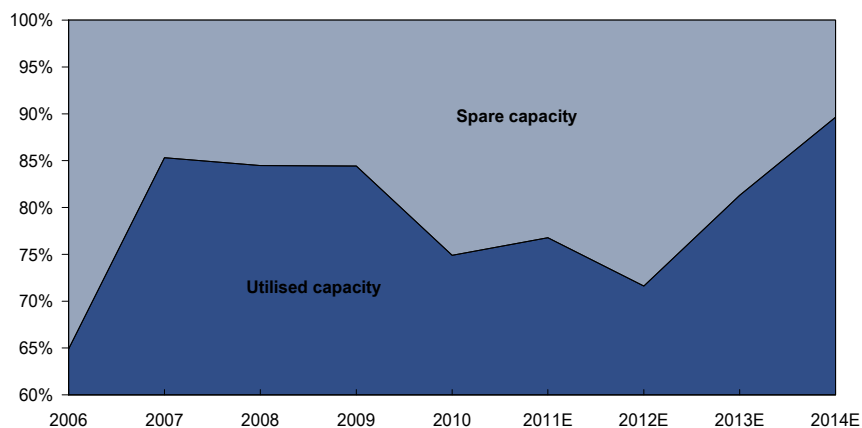
Given the time to construct new offshore construction vessels, we have a robust view around supply through to 2014. Based on projects already awarded or where we see an award as likely in 2012, we see utilisation set to tighten sharply 2012-14E (Figure 5). This tightening utilisation should see industry margins improve accordingly (Figure 6).

Figure 6. Subsea industry EBITDA margin



Source: Company Data, CIRA

Figure 5. Deepwater pipelay capacity utilisation

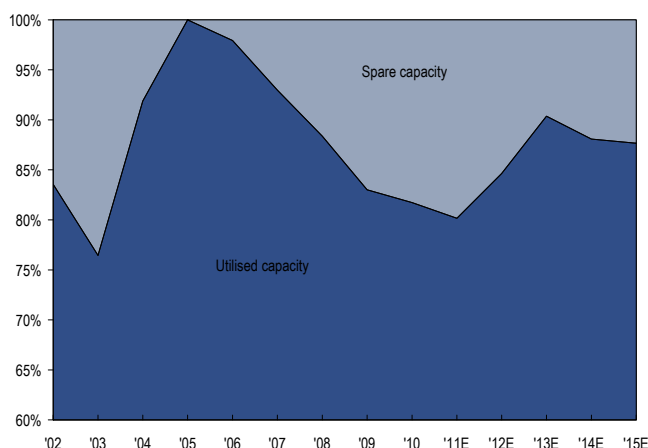


Source: ODS, Citi Investment Research and Analysis

## Moderate near-term tightening around exploration...

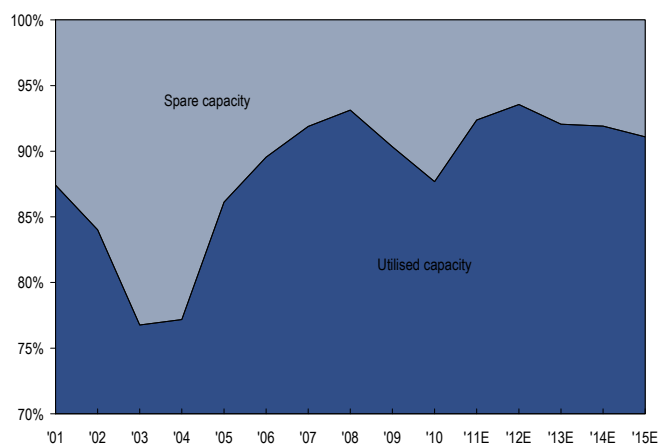
Rising exploration spend sees a tightening around exploration geared assets over 2012-13E (Figures 7,8). For marine seismic, the rebound occurs off cyclical lows (80% utilisation) and is reliant on continued oil price strength >\$100/bl Brent in our view. For drilling, utilisation around high-end UDW capacity remains high (>95%) and day-rates have risen substantially from the 2010 lows. In large part, this strength reflects the structural shift towards deeper water. Older, shallow-water units are likely to see continued low utilisation rates (<80%).

Figure 7. Marine seismic capacity utilisation



Source: ODS, Citi Investment Research and Analysis

Figure 8. Deepwater drillship capacity utilisation

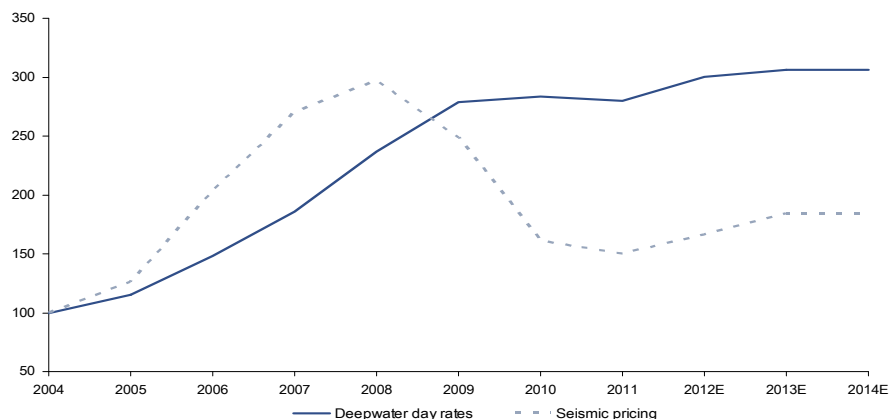


Source: ODS, Citi Investment Research and Analysis

Last decade saw a considerably more dramatic tightening around exploration assets than we anticipate this decade, seeing prices for both seismic and deepwater drilling assets treble in order to ration demand (Figure 9). Whilst we see some price inflation over 2012-13 as industry utilisation tightens, we see the recovery occurring in a climate encouraging new investment (available shipyard capacity, cheap leverage) and expect new supply to meet incremental demand from 2014.

Marine seismic and drilling should see more subdued price inflation than witnessed last decade

Figure 9. Deepwater drilling and seismic pricing (2004 = 100)



Source: ODS, Company data, Citi Investment Research and Analysis

## Company Focus

- Company Update
- Target Price Change
- Estimate Change

<b>Buy</b>	<b>1</b>
Price (14 Mar 12)	£11.76
Target price	£13.30
from £13.00	
Expected share price return	13.1%
Expected dividend yield	3.1%
<b>Expected total return</b>	<b>16.3%</b>
Market Cap	£3,880M
	US\$6,095M

### Price Performance (RIC: AMEC.L, BB: AMEC LN)



## AMEC (AMEC.L)

### Buy - PT £13.3

- **Vision 2015 arrives early** — We expect AMEC to deliver its stated target of EPS>100p by 2015E comfortably ahead of schedule (2013E and 2014E EPS of 99p and 116p respectively). The company looks well positioned to capture accelerating spend across oil & gas, mining and power, and combined with the ongoing £400m share buyback and our expectation for tax rates to stay <24%, we see earnings growth of 16% p.a. 2011-15E.
- **Leveraging diversification** — AMEC's environmental and infrastructure services, although lower margin than most natural resources work, enable a multi-product, full-suite solution to clients. As projects increase in complexity and clients look to expand across geographies and capability, we see growing demand for AMEC's integrated offering.
- **Low-risk, attractive margin** — AMEC's predominantly cost-plus business model offers a lower risk profile in comparison to E&C peers who contract on fixed-price. Despite these lower risks, AMEC delivers E&C margins (9%) higher than fixed-price peers such as Technip and Saipem (~7%). Additionally, AMEC has several long-term frame agreements which offer extended visibility and should serve to buffer some of the cyclical effects associated with a business exposed to high-cost production (e.g. Canadian oil sands).
- **Ample capacity for further acquisitions** — Since 2007, AMEC has pursued a successful bolt-on acquisition strategy (25 acquisitions averaging ~£22m), supporting a 44% rise in revenues and 118% rise in EBITA. Given AMEC's low-risk model and high rate of cash conversion, we see ample financial capacity to continue acquiring even after completing the ongoing £400m share buyback. We have forecast an average £150m p.a. in acquisitions 2012-20E, but see scope for a target of up to £1B (2012E leverage of ~50%) should an attractive opportunity arise.
- **Valuation** — AMEC is trading at just 14x 2012E PE, a 13% discount to the sector. Given the low-risk business model and favourable outlook across multiple business lines, we see this as unwarranted. We increase our target price to £13.30 from £13.00 to reflect modest positive changes to cash flow 2014-15E. We rate the stock Buy.

### AMEC (GBP)

Year to 31 Dec	2010A	2011A	2012E	2013E	2014E
Sales (£M)	2,949.8	3,261.0	3,778.1	4,258.4	4,806.8
Profit Before Tax (£M)	251.8	259.2	308.4	363.4	440.3
Diluted EPS (p)	60.5	70.4	84.4	99.0	116.3
Diluted EPS (Old) (p)	60.5	70.4	84.2	98.9	110.9
PE (x)	19.5	16.7	13.9	11.9	10.1
EV/EBITDA (x)	12.0	10.9	10.2	9.2	7.8
DPS (p)	26.5	30.5	37.1	43.4	51.0
Net Div Yield (%)	2.3	2.6	3.2	3.7	4.3

**Off(shore) to the races**  
15 March 2012

AMEC.L: Fiscal year end 31-Dec						Price: £11.76; TP: £13.30; Market Cap: £3,881m; Recomm: Buy					
Profit & Loss (£m)	2010	2011	2012E	2013E	2014E	Valuation ratios	2010	2011	2012E	2013E	2014E
Sales revenue	2,950	3,261	3,778	4,258	4,807	PE (x)	19.5	16.7	13.9	11.9	10.1
Cost of sales	-2,510	-2,774	-3,214	-3,623	-4,090	PB (x)	3.0	2.8	2.4	2.1	1.9
Gross profit	440	487	564	635	717	EV/EBITDA (x)	12.0	10.9	10.2	9.2	7.8
Gross Margin (%)	14.9	14.9	14.9	14.9	14.9	FCF yield (%)	3.2	4.1	7.3	8.5	10.0
EBITDA	278	309	346	398	468	Dividend yield (%)	2.3	2.6	3.2	3.7	4.3
EBITDA Margin (%)	9.4	9.5	9.2	9.4	9.7	Payout ratio (%)	44	43	44	44	44
Depreciation	-13	-10	-11	-10	-10	ROE (%)	19.5	17.6	16.4	17.4	18.9
Amortisation	-25	-39	-33	-24	-18	Cashflow (£m)	2010	2011	2012E	2013E	2014E
EBIT	240	260	302	364	441	EBITDA	278	309	346	398	468
EBIT Margin (%)	8.1	8.0	8.0	8.5	9.2	Working capital	-84	-72	0	0	0
Net interest	8	12	12	5	3	Other	-61	-64	-66	-86	-104
Associates	13	15	15	15	15	Operating cashflow	132	173	280	312	364
Non-op/Except	-10	-28	-21	-21	-19	Capex	-6	-12	-8	-8	-8
Pre-tax profit	252	259	308	363	440	Net acq/disposals	-96	-262	-120	-120	-160
Tax	-22	-52	-72	-85	-103	Other	-51	148	0	0	0
Extraord./Min.Int./Pref.div.	-7	25	0	-2	-2	Investing cashflow	-153	-126	-128	-128	-168
Reported net profit	223	232	236	276	335	Dividends paid	-58	-86	-100	-115	-131
Net Margin (%)	7.6	7.1	6.2	6.5	7.0	Financing cashflow	-69	-98	-433	-182	-131
Core NPAT	202	235	269	300	352	Net change in cash	-70	-51	-281	3	65
Per share data	2010	2011	2012E	2013E	2014E	Free cashflow to s/holders	126	161	272	304	356
Reported EPS (p)	67.0	69.5	74.2	91.1	110.5						
Core EPS (p)	60.5	70.4	84.4	99.0	116.3						
DPS (p)	26.5	30.5	37.1	43.4	51.0						
CFPS (p)	39.7	51.8	88.0	103.1	120.1						
FCFPS (p)	37.9	48.2	85.5	100.4	117.5						
BVPS (p)	390.5	419.9	485.3	551.4	618.5						
Wtd avg ord shares (m)	326	327	311	303	303						
Wtd avg diluted shares (m)	333	334	318	303	303						
Growth rates	2010	2011	2012E	2013E	2014E						
Sales revenue (%)	16.2	10.5	15.9	12.7	12.9						
EBIT (%)	24.7	8.2	16.1	20.6	21.1						
Core NPAT (%)	30.2	16.6	14.3	11.7	17.5						
Core EPS (%)	30.3	16.4	20.0	17.2	17.5						
Balance Sheet (£m)	2010	2011	2012E	2013E	2014E						
Cash & cash equiv.	544	493	212	215	280						
Accounts receivables	696	844	844	844	844						
Inventory	1	4	4	4	4						
Net fixed & other tangibles	32	35	32	29	28						
Goodwill & intangibles	621	848	875	911	974						
Financial & other assets	370	229	229	229	229						
Total assets	2,263	2,453	2,196	2,233	2,358						
Accounts payable	686	758	363	238	160						
Short-term debt	0	0	0	0	0						
Long-term debt	0	0	0	0	0						
Provisions & other liab	303	323	323	323	323						
Total liabilities	988	1,081	686	561	483						
Shareholders' equity	1,272	1,373	1,509	1,671	1,874						
Minority interests	3	1	1	1	1						
Total equity	1,275	1,374	1,510	1,672	1,875						
Net debt	-544	-493	-212	-215	-280						
Net debt to equity (%)	-42.6	-35.9	-14.0	-12.9	-14.9						

For further data queries on Citi's full coverage universe please contact CIRA Data Services Europe at CIRADatasevicesEMEA@citi.com or +44-207-986-4050  
For definitions of the items in this table, please click [here](#).



## AMEC

### Company description

AMEC is an Engineering & Construction contractor involved in engineering, consultancy, and project management across oil & gas, mining, power, and environmental services. The company's activity centres on the UK, Canada and the US and contracts are typically bid on a cost-plus or reimbursable basis.

### Investment strategy

Our Buy recommendation on AMEC accounts for rising investment in oil and mining capital expenditures (2012E +>10%+ YoY), a low-risk business model (cost-plus engineering), ongoing £400m share buyback, and financial capacity for further growth against a competitive landscape and risks associated with inorganic expansion. On current valuation and favorable macro tailwinds, this looks a compelling risk-reward offering.

### Valuation

Our 12-month target of £13.3 is based on DCF valuation. Free cash flows between 2012-20 are modeled explicitly. Our terminal value assumes top-line growth of 5%, consistent with our view of the long-term growth in global energy infrastructure spend. Our terminal value EBITDA margin 9% is the level we judge sustainable given our perception of AMEC's competitive position within the industry, historical results and annual level of investment needed to sustain that position. All cash flows are then discounted at an industry WACC of 12.5%. We assume a GBP/USD exchange rate of 1.55.

### Risks

Our investment rating on AMEC considers a number of company-specific and industry risks:

**Integrating acquired companies** - Our growth targets for AMEC assume that annual acquisition spend consistent with recent trends is needed. Acquiring these companies at prices that deliver suitable returns and integrating the acquired companies carries inherent risks and may impede AMEC profitability.

**Commodity demand** - AMEC's customer base is focused on natural resources and power production, whose capital budgets are highly sensitive to the underlying demand and prices for raw commodities. Similarly, a rise in commodity demand/prices that exceeds our expectations could lead to share price appreciation that exceeds our current forecast.

**Legislation/political** - AMEC operates in areas which can be politically sensitive such as nuclear, oil sands, and unconventional oil and gas. While AMEC's broad client base provides a diversification buffer, a sharp shift in policy in a key area would likely have a negative impact on earnings.

**Reputational damage** - Engineering firms rely heavily on their execution track record to win new business. Association with an industrial accident or faulty execution could impair AMEC's ability to compete for new awards.

If the impact of these risk factors is less negative than we currently anticipate, then the share price might outperform our target price.

## Company Focus

- Company Update
- Target Price Change
- Estimate Change

<b>Sell</b>	<b>3</b>
Price (14 Mar 12)	€22.53
Target price	€21.00
from €15.00	
Expected share price return	-6.8%
Expected dividend yield	0.0%
<b>Expected total return</b>	<b>-6.8%</b>
Market Cap	€3,421M
	US\$4,477M

### Price Performance (RIC: GEPH.PA, BB: GA FP)



## CGGVeritas (GEPH.PA)

Sell - PT €21

- **Reduced multi-client investment limits oil-price upside** — CGG did not fully exploit the depressed pricing environment in marine seismic over 2010-11 in our view. Whilst PGS allocated additional capacity to multi-client, CGG increased allocation to contract despite an environment of operating losses. As a result, CGG enters 2012 with a multi-client book value -8% YoY. Whilst June's Central Gulf of Mexico lease sale and an environment where oil is considerably above industry average planning assumptions offer an opportunity for late sales on fully depreciated data, we are concerned that CGG's lack of investment in 2011 limits 2012's take of discretionary capex.
- **Marine seismic improving, but past peaks a distant memory** — Marine seismic looks to have reached the cyclical trough in H2 2011, with peak-to-trough pricing -55% as measured in revenue per streamer. We expect pricing to improve by 11% p.a. over 2012-13E as capacity utilisation tightens (from 78% to 88%), but the heady days of 2007-08 look to be a distant memory. The barriers to adding new marine capacity are not particularly high and given both attractive shipyard terms and buoyant financing available for energy-facing assets, expect the inflationary price environment to be short-lived (forecast stable pricing from 2014E+).
- **Sercel: strong land demand offsets fewer marine newbuilds** — Sercel delivered 15% pa revenue growth and a 940bps uplift to EBITDA margins during the 2009-11 downturn in marine seismic. In part, the strength stemmed from the need to equip the growing supply of marine vessels, and we would expect this counter-cyclical element to wane over 2012-13 as fewer newbuilds are outfitted. However, Sercel is also capturing the growth in land seismic demand, benefitting from the trend towards increased channel counts (particularly in the Middle East) and unconventional. We expect Sercel to deliver a further 10% pa revenue growth 2012-13E and given their dominant market share (>60%), view the attractive current margins as sustainable (EBITDA margin of 35%).
- **Valuation** — CGG currently trades at a 10% premium to the sector on 2013E PE, a valuation which looks to more than adequately reflect the prospects for further price increases in 2014 and beyond. We increase our 2012 estimates to reflect higher pricing and discretionary capex budgets in 2012 but lower 2013 due to some spend being brought forward into 2012. We increase our target price by 40% to €21 from €15 to reflect a better pricing environment and higher long-term growth rate assumptions. We rate the stock Sell.

### CGGVeritas (EUR)

Year to 31 Dec	2010A	2011A	2012E	2013E	2014E
Sales (€M)	2,189.3	2,272.4	2,600.3	2,854.0	3,007.7
Net Income (€M)	-54.7	-11.5	211.7	261.9	303.3
Diluted EPS (€)	-0.36	-0.08	1.39	1.73	2.00
Diluted EPS (Old) (€)	-0.36	0.21	1.29	1.79	2.10
PE (x)	-62.7	-297.3	16.2	13.1	11.3
EV/EBITDA (x)	7.7	7.6	5.2	4.6	4.0
DPS (€)	0.00	0.00	0.00	0.00	0.00
Net Div Yield (%)	0.0	0.0	0.0	0.0	0.0

**Off(shore) to the races**  
15 March 2012

GEPH.PA: Fiscal year end 31-Dec						Price: €22.53; TP: €21.00; Market Cap: €3,421m; Recomm: Sell					
Profit & Loss (€m)	2010	2011	2012E	2013E	2014E	Valuation ratios	2010	2011	2012E	2013E	2014E
Sales revenue	2,189	2,272	2,600	2,854	3,008	PE (x)	-62.7	nm	16.2	13.1	11.3
Cost of sales	-1,746	-1,926	-1,992	-2,140	-2,223	PB (x)	1.2	1.2	1.1	1.0	0.9
Gross profit	443	347	608	715	784	EV/EBITDA (x)	7.7	7.6	5.2	4.6	4.0
Gross Margin (%)	20.2	15.3	23.4	25.0	26.1	FCF yield (%)	-0.7	3.4	-0.5	8.1	9.3
<b>EBITDA</b>	<b>581</b>	<b>602</b>	<b>873</b>	<b>951</b>	<b>1,009</b>	Dividend yield (%)	0	0	0	0	0
EBITDA Margin (%)	26.6	26.5	33.6	33.3	33.6	Payout ratio (%)	0	0	0	0	0
Depreciation	-238	-269	-279	-271	-269	ROE (%)	-2.0	-0.4	7.0	8.0	8.5
Amortisation	-276	-185	-191	-186	-185	<b>Cashflow (€m)</b>	<b>2010</b>	<b>2011</b>	<b>2012E</b>	<b>2013E</b>	<b>2014E</b>
<b>EBIT</b>	<b>67</b>	<b>148</b>	<b>403</b>	<b>494</b>	<b>555</b>	EBITDA	581	602	873	951	1,009
EBIT Margin (%)	3.1	6.5	15.5	17.3	18.5	Working capital	-51	83	0	0	0
Net interest	-106	-124	-102	-116	-113	Other	-80	-104	-191	-232	-252
Associates	-1	12	16	16	16	<b>Operating cashflow</b>	<b>450</b>	<b>581</b>	<b>682</b>	<b>719</b>	<b>758</b>
Non-op/Except	9	1	0	0	0	Capex	-473	-466	-699	-440	-440
<b>Pre-tax profit</b>	<b>-31</b>	<b>36</b>	<b>317</b>	<b>394</b>	<b>458</b>	Net acq/disposals	8	17	0	0	0
Tax	-14	-45	-105	-132	-155	Other	46	47	64	40	40
Extraord./Min.Int./Pref.div.	-11	-3	0	0	0	<b>Investing cashflow</b>	<b>-419</b>	<b>-402</b>	<b>-635</b>	<b>-400</b>	<b>-400</b>
<b>Reported net profit</b>	<b>-55</b>	<b>-12</b>	<b>212</b>	<b>262</b>	<b>303</b>	Dividends paid	-3	-3	0	0	0
Net Margin (%)	-2.5	-0.5	8.1	9.2	10.1	<b>Financing cashflow</b>	<b>-208</b>	<b>-115</b>	<b>0</b>	<b>0</b>	<b>0</b>
Core NPAT	-55	-12	212	262	303	<b>Net change in cash</b>	<b>-144</b>	<b>75</b>	<b>47</b>	<b>319</b>	<b>358</b>
<b>Per share data</b>	<b>2010</b>	<b>2011</b>	<b>2012E</b>	<b>2013E</b>	<b>2014E</b>	<b>Free cashflow to s/holders</b>	<b>-23</b>	<b>115</b>	<b>-17</b>	<b>279</b>	<b>318</b>
Reported EPS (€)	-0.36	-0.08	1.39	1.73	2.00						
Core EPS (€)	-0.36	-0.08	1.39	1.73	2.00						
DPS (€)	0	0	0	0	0						
CFPS (€)	2.96	3.83	4.49	4.74	4.99						
FCFPS (€)	-0.15	0.76	-0.11	1.84	2.09						
BVPS (€)	18.57	19.36	20.76	22.48	24.48						
Wtd avg ord shares (m)	151	152	152	152	152						
Wtd avg diluted shares (m)	152	152	152	152	152						
<b>Growth rates</b>	<b>2010</b>	<b>2011</b>	<b>2012E</b>	<b>2013E</b>	<b>2014E</b>						
Sales revenue (%)	-2.3	3.8	14.4	9.8	5.4						
EBIT (%)	17.7	121.0	171.8	22.5	12.4						
Core NPAT (%)	79.3	79.0	nm	23.7	15.8						
Core EPS (%)	79.4	78.9	nm	23.7	15.8						
<b>Balance Sheet (€m)</b>	<b>2010</b>	<b>2011</b>	<b>2012E</b>	<b>2013E</b>	<b>2014E</b>						
Cash & cash equiv.	336	411	457	776	1,134						
Accounts receivables	695	677	677	677	677						
Inventory	265	279	279	279	279						
Net fixed & other tangibles	917	1,079	1,139	1,010	912						
Goodwill & intangibles	2,733	2,746	2,875	2,969	3,064						
Financial & other assets	379	364	364	364	364						
<b>Total assets</b>	<b>5,324</b>	<b>5,556</b>	<b>5,791</b>	<b>6,075</b>	<b>6,430</b>						
Accounts payable	296	299	299	299	299						
Short-term debt	79	55	55	55	55						
Long-term debt	1,407	1,447	1,447	1,447	1,447						
Provisions & other liab	673	750	774	795	847						
<b>Total liabilities</b>	<b>2,455</b>	<b>2,550</b>	<b>2,573</b>	<b>2,595</b>	<b>2,646</b>						
Shareholders' equity	2,812	2,939	3,151	3,412	3,716						
Minority interests	58	68	68	68	68						
<b>Total equity</b>	<b>2,870</b>	<b>3,006</b>	<b>3,218</b>	<b>3,480</b>	<b>3,783</b>						
<b>Net debt</b>	<b>1,150</b>	<b>1,090</b>	<b>1,044</b>	<b>725</b>	<b>367</b>						
Net debt to equity (%)	40.1	36.3	32.4	20.8	9.7						

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For definitions of the items in this table, please click [here](#).

## CGGVeritas

### Company description

CGGVeritas is a pure-play seismic company, with sales diversified across marine and land acquisition, processing & imaging, and the manufacture and sale of seismic equipment via its Sercel subsidiary. The company owns multi-client data across most key areas of oil & gas production growth. In equipment, Sercel maintains a market share of c. 60%.

### Investment strategy

Our Sell rating on CGGVeritas is in the context of an industry operating at low levels of utilisation (ca 80%) and insufficient multi-client investment through the down cycle. Whilst we do expect a ~25% recovery in pricing from cyclical lows in 2012-13, current valuation suggests something more material, in our view.

### Valuation

Our 12-month target price of EUR 21 is based on a DCF valuation. Free cash flows between 2012-2020 are modeled explicitly. Our terminal value assumes top-line growth of 5%, consistent with our view of the long-term growth in global energy capex. Our terminal value EBITDA margin assumption of 32% is the level we judge sustainable given our perception of CGG's competitive position within the industry, historical operating results, and assumed level of annual investment required to sustain that position. All cash flows are discounted at a WACC of 13%.

### Risks

Our investment rating on CGG considers a number of company-specific and industry risks.

Key risks include:

**Commodity demand:** CGG's revenues are highly dependent on the exploration budgets of oil and gas producers. This spend is highly sensitive to the underlying supply-demand balance and prices of oil and gas. Levels of demand/prices that exceed our forecasts could lead to a materially better performance than we currently expect. Similarly, performance could be negatively impacted by a more subdued path of demand/pricing.

**Financial constraints:** CGG operates a capital-intensive business that requires financing for ongoing investment in the marine vessel fleet, multi-client data library and R&D. A deterioration in the business environment may impair its ability to acquire new funding or service existing debts. Also, in large part a result of the Veritas and Wavefield acquisitions in 2007 and 2008, CGG recognises significant goodwill on its balance sheet, which may need to be impaired should business conditions deteriorate.

**Piracy/global turmoil:** Seismic vessels operate under conditions which make them vulnerable to piracy attacks. Additionally, CGG operates in regions of proven or prospective hydrocarbon resources, which have historically shown increased risks of civil disturbance and/or acts of terrorism.

**Currency:** The majority of CGG's business is conducted in USD, yet the company incurs significant costs in other currencies.

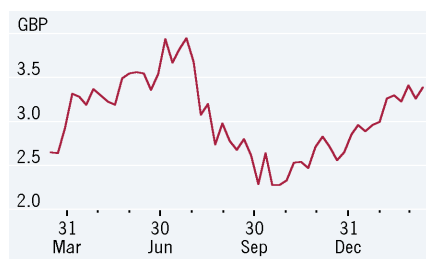
If the impact of these risk factors is less negative than we currently anticipate, then the share price might rise above our target price.

## Company Focus

- Company Update
- Target Price Change
- Estimate Change

<b>Buy</b>	<b>1</b>
Price (14 Mar 12)	£3.40
Target price	£4.00
from £3.30	
Expected share price return	17.6%
Expected dividend yield	1.9%
<b>Expected total return</b>	<b>19.5%</b>
Market Cap	£886M
	US\$1,391M

### Price Performance (RIC: LAM.L, BB: LAM LN)



## Lamprell (LAM.L)

Buy - PT £4.0

- **Record backlog affords robust visibility** — Lamprell's year-end backlog of ~\$1.3B is +35% YoY, with 2012E newbuild revenues of \$620m fully covered by existing orders. Although the cost over-runs flagged in October on the three liftboats raises concerns around execution and the embedded profitability in the backlog, we believe this is specific to those units. More than 70% of remaining 2012E revenues stem from jackups of the Letourneau S116E design, where Lamprell has extensive experience. As such, execution risks on the remaining portfolio appear muted and we expect each unit to deliver a 10% profit margin.
- **Middle East domicile bolsters onshore efforts** — Lamprell is levered to rising energy infrastructure investment in the Middle East. Already the dominant regional player in rig refurbishment (>90% market share), Lamprell is currently constructing four jackups for Abu Dhabi's National Drilling Company and has recently won a \$62m award for the supply of two topsides and jackets in Iraq. Although recent political turmoil has slowed the pace of Iraqi development, we are confident >\$100B in spend materialises this decade. Given the onshore capability acquired via MIS, Lamprell looks well positioned to expand its presence as this development proceeds.
- **Hull 106/108 disposals reduce leverage** — Lamprell has sold the jackups acquired in the MIS acquisition to Grupo Mexico, with delivery of Hull 106 in February and 108 expected towards the end of H1. For the 100% owned Hull 108, we expect a price of ~\$160m and for Lamprell to be debt free by H2 2013. Given that Lamprell pays no income tax in the UAE, this quick payback is financially sound, limits the cyclical risks inherent in rig construction, and frees capacity for further expansion.
- **Valuation** — Lamprell is trading at just 11x 2012E PE, a 30% discount to the sector. Although Lamprell's recent execution mishaps have raised concerns around forecast earnings, we feel confident the over-runs are fully accounted, and see the shares as offering compelling leverage to increasing energy infrastructure spend. We increase our estimates to reflect recent contract awards. We also increase our target price to £4.00 from £3.30 to reflect a reduction in forecast 2012 net debt and higher long-term growth assumptions. We rate the stock Buy.

### Lamprell (USD)

Year to 31 Dec	2009A	2010A	2011E	2012E	2013E
Sales (\$M)	425.5	504.0	914.4	1,234.0	1,356.6
Net Income (\$M)	26.1	57.5	69.9	122.2	146.0
Diluted EPS (\$)	0.12	0.26	0.29	0.47	0.56
Diluted EPS (Old) (\$)	0.13	0.09	0.29	0.41	0.51
PE (x)	45.1	20.5	18.3	11.4	9.5
EV/EBITDA (x)	34.6	15.5	13.1	8.9	7.4
DPS (\$)	0.03	0.12	0.12	0.19	0.23
Net Div Yield (%)	0.6	2.3	2.3	3.6	4.3

**Off(shore) to the races**  
15 March 2012

LAM.L: Fiscal year end 31-Dec						Price: £3.40; TP: £4.00; Market Cap: £885m; Recomm: Buy					
Profit & Loss (US\$m)	2009	2010	2011E	2012E	2013E	Valuation ratios	2009	2010	2011E	2012E	2013E
Sales revenue	425.5	504.0	914.4	1,234.0	1,356.6	PE (x)	45.1	20.5	18.3	11.4	9.5
Cost of sales	-384.3	-446.0	-809.4	-1,070.3	-1,177.1	PB (x)	5.0	4.1	1.8	1.7	1.5
Gross profit	41.2	58.0	105.0	163.7	179.5	EV/EBITDA (x)	34.6	15.5	13.1	8.9	7.4
Gross Margin (%)	9.7	11.5	11.5	13.3	13.2	FCF yield (%)	-3.8	7.0	-9.4	7.2	8.9
EBITDA	41.2	58.0	105.0	163.7	179.5	Dividend yield (%)	0.6	2.3	2.3	3.6	4.3
EBITDA Margin (%)	9.7	11.5	11.5	13.3	13.2	Payout ratio (%)	29	46	41	41	41
Depreciation	-13.2	-12.5	-18.9	-26.4	-26.2	ROE (%)	11.7	26.6	11.8	15.3	16.6
Amortisation	-0.1	-0.1	-0.2	-1.3	-1.1	Cashflow (US\$m)	2009	2010	2011E	2012E	2013E
EBIT	27.9	45.4	85.9	136.1	152.3	EBITDA	41.2	58.0	105.0	163.7	179.5
EBIT Margin (%)	6.6	9.0	9.4	11.0	11.2	Working capital	-70.6	78.4	-121.5	0	0
Net interest	0.5	-0.9	-23.3	-11.1	-3.3	Other	3.2	-18.7	-20.0	-13.9	-6.2
Associates	0	0	0	0	0	Operating cashflow	-26.3	117.6	-36.5	149.9	173.3
Non-op/Except	-2.4	24.5	0	0	0.0	Capex	-18.5	-34.8	-83.0	-50.0	-50.0
Pre-tax profit	26.1	69.1	62.6	125.0	149.0	Net acq/disposals	0.1	0.0	-389.2	160.0	0
Tax	0	0	-1.1	-2.8	-3.0	Other	-1.7	-2.1	7.1	0	0
Extraord./Min.Int./Pref.div.	0	0	0	0	0	Investing cashflow	-20.1	-36.8	-465.1	110.0	-50.0
Reported net profit	26.1	69.1	61.5	122.2	146.0	Dividends paid	-6.3	-26.6	-40.1	-50.5	-59.7
Net Margin (%)	6.1	13.7	6.7	9.9	10.8	Financing cashflow	3.0	-51.6	437.6	-200.5	-214.7
Core NPAT	26.1	57.5	69.9	122.2	146.0	Net change in cash	-43.3	29.6	-64.2	59.4	-91.5
Per share data	2009	2010	2011E	2012E	2013E	Free cashflow to s/holders	-44.8	82.9	-119.5	99.9	123.3
Reported EPS (\$)	0.12	0.31	0.26	0.47	0.56						
Core EPS (\$)	0.12	0.26	0.29	0.47	0.56						
DPS (\$)	0.03	0.12	0.12	0.19	0.23						
CFPS (\$)	-0.12	0.53	-0.15	0.58	0.67						
FCFPS (\$)	-0.20	0.38	-0.50	0.38	0.47						
BVPS (\$)	1.07	1.29	2.93	3.20	3.53						
Wtd avg ord shares (m)	220	220	239	260	260						
Wtd avg diluted shares (m)	220	220	239	260	260						
Growth rates	2009	2010	2011E	2012E	2013E						
Sales revenue (%)	-42.6	18.4	81.4	35.0	9.9						
EBIT (%)	-66.2	62.7	89.2	58.5	11.9						
Core NPAT (%)	-70.1	120.5	21.6	74.9	19.5						
Core EPS (%)	-70.1	120.5	12.2	60.5	19.5						
Balance Sheet (US\$m)	2009	2010	2011E	2012E	2013E						
Cash & cash equiv.	67.8	210.2	139.2	198.6	107.1						
Accounts receivables	193.8	251.1	351.5	351.5	351.5						
Inventory	43.1	9.5	14.1	14.1	14.1						
Net fixed & other tangibles	97.7	113.3	310.6	334.2	358.0						
Goodwill & intangibles	1.3	2.4	15.4	14.1	13.1						
Financial & other assets	2.5	11.9	357.7	357.7	357.7						
Total assets	406.2	598.4	1,188.4	1,270.2	1,201.5						
Accounts payable	124.6	293.3	102.0	262.0	262.0						
Short-term debt	31.6	0	0	0	0						
Long-term debt	0	0	305.0	155.0	0						
Provisions & other liab	15.2	21.2	19.2	19.2	19.2						
Total liabilities	171.4	314.5	426.2	436.2	281.2						
Shareholders' equity	234.8	284.0	762.2	834.0	920.3						
Minority interests	0	0	0	0	0						
Total equity	234.8	284.0	762.2	834.0	920.3						
Net debt	-36.2	-210.2	165.8	-43.6	-107.1						
Net debt to equity (%)	-15.4	-74.0	21.8	-5.2	-11.6						

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For definitions of the items in this table, please click [here](#).

## Lamprell

### Company description

Lamprell is an Engineering & Construction contractor in the Middle East focused on new-build jackups, liftboats, offshore platforms, and other offshore oil & gas facilities as well as maintaining a dominant regional presence in rig refurbishment.

### Investment strategy

We rate Lamprell as Buy. It is highly geared to offshore oil production and to the build-out of Middle East energy infrastructure, areas which look well positioned on the industry cost curve, in our view. In Middle East rig refurbishment, Lamprell enjoys a commanding market share, and should continue to see growth and high-teens margins as regional national oil companies look to expand production. Lamprell looks to offer attractively priced near-term growth and attractive exposure to medium-term growth in Middle East energy infrastructure.

### Valuation

Our 12-month target of £4 is based on a DCF valuation. Free cash flows between 2012-20E are modeled explicitly. Our terminal value assumes top-line growth of 5%, consistent with our view of long-term growth in global energy infrastructure spend. Our terminal value EBITDA margin of 10.5% is the level we judge as sustainable given our perception of Lamprell's competitive position in the industry, historical performance and expected rate of annual investment needed to sustain that position. Cash flows are discounted at a WACC of 15% and we assume a GBP/USD rate of 1.55.

### Risks

Our investment rating on Lamprell considers a number of company-specific and industry risks.

Key risks that could cause the shares to deviate from our price target include:

**Commodity demand** - Lamprell is highly dependent on the capital expenditures of companies servicing the oil & gas and offshore wind industry. These customers' capital budgets and their ability to service contracted debts are highly sensitive to the underlying demand and prices of raw commodities.

**Taxation** - Lamprell's activities in the UAE operate under tax holidays and do not incur an income tax liability. Changes to the UAE's income tax regulations would likely have a negative impact on earnings.

**Integration risks** - Lamprell has announced intentions to pursue growth via acquisition, which carries the risk that integration may prove more costly than anticipated or that anticipated market access may not materialise.

**Reputational damage** - Engineering firms rely on their execution track record to win new business. Association with an industrial accident or poor project execution could impair Lamprell's ability to win new business.



## Company Focus

- Company Update
- Rating Change
- Target Price Change
- Estimate Change

<b>Neutral</b>	<b>2</b>
from Buy	
Price (14 Mar 12)	£16.96
Target price	£18.50
from £16.50	
Expected share price return	9.1%
Expected dividend yield	2.0%
<b>Expected total return</b>	<b>11.1%</b>
Market Cap	£5,866M
	US\$9,215M

### Price Performance (RIC: PFC.L, BB: PFC LN)



## Petrofac (PFC.L)

Neutral – PT £18.5

- **Year of transition** — We expect further evolution in Petrofac's business mix over the coming twelve months – from a concentrated portfolio of large (>\$1B), onshore MENA/Turkmenistan-focused E&C projects to a considerably more diversified exposure across geography, project size (more projects <\$1B), and type (offshore and IES). We view this as a necessary adaptation given the available opportunity set and increased Asian competition onshore Middle East, and view Petrofac management as well suited to navigating change, but also see this shift in mix as increasing earnings cyclicality (shorter duration projects) and risks around execution (sub-surface exposure).
- **\$24B 2012 E&C bid pipeline** — We expect Petrofac to tender for ~\$24B of new awards in 2012; assuming a win rate of 25%, Petrofac should fully replace E&C backlog this year (\$6B of new awards). Iraq remains critical to medium-term growth, but accounts for <\$3B of current prospects. We expect Saudi Arabia to account for the lion's share of awards in 2012.
- **Industry leading margins extend leadership** — Petrofac delivered record onshore E&C margins in H2 2011, as the \$3.4B South Yoloten project reached profit recognition. In our view, this suggests an embedded EBITDA margin for the project >16% and provides robust visibility around group profitability 2012-13E. Additionally, Petrofac remains confident it can maintain industry-leading margins near current levels over the medium-term, despite intensified competition from Korea. As such, we have raised our 2014/15 onshore E&C margin assumptions by 150bps, which sees an 8% uplift to earnings.
- **IES growth accelerates** — The acceleration of spend in Malaysia and Mexico sees IES contribution being to ramp meaningfully in 2012. From just 12% in 2011, we expect IES to contribute 36% of EBITDA by 2015E (IES EBITDA growth of 155% p.a. 2011-15E). The Schlumberger partnership looks to hold significant potential, combining Petrofac's strengths around project management and facilities with Schlumberger's subsurface expertise and extensive well data. We expect the first award to the partnership in June with the next Mexico round (four onshore, two offshore) and potential inroads into the Middle East by year-end.
- **Valuation** — Petrofac offers good near-term visibility and is trading at a 10% discount to the sector on 2012E PE at just 14x. However, the current share price looks to adequately reflect current growth prospects and we see more limited scope for outperformance. We therefore downgrade the stock to Neutral from Buy. However, we increase our estimates due to better E&C margin delivery. We also increase our target price to £18.50 from £16.50 to reflect higher long-term growth assumptions.

### Petrofac (USD)

Year to 31 Dec	2010A	2011A	2012E	2013E	2014E
Sales (\$M)	4,354.2	5,800.7	6,201.2	6,810.1	7,322.1
Profit Before Tax (\$M)	543.5	680.6	809.3	983.5	1,199.2
Diluted EPS (\$)	1.26	1.57	1.87	2.22	2.71
Diluted EPS (Old) (\$)	1.26	1.44	1.72	2.13	2.52
PE (x)	21.1	17.0	14.3	12.0	9.8
EV/EBITDA (x)	12.7	10.0	7.8	6.1	4.8
DPS (\$)	0.44	0.55	0.67	0.79	0.96
Net Div Yield (%)	1.6	2.0	2.5	3.0	3.6



**Off(shore) to the races**  
15 March 2012

PFC.L: Fiscal year end 31-Dec						Price: £16.96; TP: £18.50; Market Cap: £5,866m; Recomm: Neutral					
Profit & Loss (US\$m)	2010	2011	2012E	2013E	2014E	Valuation ratios	2010	2011	2012E	2013E	2014E
Sales revenue	4,354	5,801	6,201	6,810	7,322	PE (x)	21.1	17.0	14.3	12.0	9.8
Cost of sales	-3,595	-4,789	-5,120	-5,623	-6,046	PB (x)	11.6	7.8	5.6	4.3	3.3
Gross profit	759	1,011	1,081	1,187	1,276	EV/EBITDA (x)	12.7	10.0	7.8	6.1	4.8
Gross Margin (%)	17.4	17.4	17.4	17.4	17.4	FCF yield (%)	-0.1	13.3	5.0	6.5	8.4
EBITDA	634	763	898	1,081	1,303	Dividend yield (%)	1.6	2.0	2.5	3.0	3.6
EBITDA Margin (%)	14.5	13.2	14.5	15.9	17.8	Payout ratio (%)	35	35	36	36	36
Depreciation	-93	-67	-87	-98	-108	ROE (%)	51.9	55.7	46.4	40.8	38.0
Amortisation	-3	-13	-14	-14	-14	Cashflow (US\$m)	2010	2011	2012E	2013E	2014E
EBIT	538	683	797	968	1,180	EBITDA	634	763	898	1,081	1,303
EBIT Margin (%)	12.3	11.8	12.8	14.2	16.1	Working capital	-451	806	0	0	0
Net interest	5	-2	13	15	19	Other	-77	-62	-149	-201	-245
Associates	0	0	0	0	0	Operating cashflow	106	1,508	749	880	1,058
Non-op/Except	1	0	0	0	0	Capex	-116	-290	-290	-290	-290
Pre-tax profit	544	681	809	984	1,199	Net acq/disposals	-131	-78	0	0	0
Tax	-111	-141	-162	-216	-264	Other	-7	4	0	0	0
Extraord./Min.Int./Pref.div.	0	0	-6	-6	-6	Investing cashflow	-254	-363	-290	-290	-290
Reported net profit	433	540	641	761	929	Dividends paid	-132	-160	-198	-243	-288
Net Margin (%)	9.9	9.3	10.3	11.2	12.7	Financing cashflow	-201	-217	-198	-243	-288
Core NPAT	433	540	641	761	929	Net change in cash	-357	921	261	347	480
Per share data	2010	2011	2012E	2013E	2014E	Free cashflow to s/holders	-10	1,218	459	590	768
Reported EPS (\$)	1.26	1.57	1.87	2.22	2.71						
Core EPS (\$)	1.26	1.57	1.87	2.22	2.71						
DPS (\$)	0.44	0.55	0.67	0.79	0.96						
CFPS (\$)	0.31	4.39	2.18	2.56	3.08						
FCFPS (\$)	-0.03	3.55	1.34	1.72	2.24						
BVPS (\$)	2.29	3.43	4.74	6.27	8.16						
Wtd avg ord shares (m)	339	339	339	339	339						
Wtd avg diluted shares (m)	343	343	343	343	343						
Growth rates	2010	2011	2012E	2013E	2014E						
Sales revenue (%)	19.1	33.2	6.9	9.8	7.5						
EBIT (%)	24.8	27.0	16.7	21.5	21.9						
Core NPAT (%)	22.4	24.6	18.9	18.7	22.1						
Core EPS (%)	22.2	24.6	18.9	18.7	22.1						
Balance Sheet (US\$m)	2010	2011	2012E	2013E	2014E						
Cash & cash equiv.	1,063	1,979	2,241	2,592	3,080						
Accounts receivables	1,057	1,252	1,252	1,252	1,252						
Inventory	7	10	10	10	10						
Net fixed & other tangibles	287	489	570	640	700						
Goodwill & intangibles	192	201	201	201	201						
Financial & other assets	996	903	1,010	1,117	1,225						
Total assets	3,601	4,834	5,283	5,811	6,466						
Accounts payable	1,021	1,606	1,606	1,606	1,606						
Short-term debt	47	50	50	50	50						
Long-term debt	40	30	30	30	30						
Provisions & other liab	1,713	1,982	1,989	1,999	2,012						
Total liabilities	2,822	3,669	3,675	3,685	3,699						
Shareholders' equity	776	1,162	1,605	2,123	2,765						
Minority interests	3	3	3	3	3						
Total equity	779	1,165	1,608	2,126	2,768						
Net debt	-975	-1,899	-2,161	-2,512	-2,999						
Net debt to equity (%)	-125.2	-163.1	-134.3	-118.1	-108.4						

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For definitions of the items in this table, please click [here](#).

## Petrofac

### Company description

Petrofac is an Engineering & Construction contractor, offering full life cycle services across both upstream and downstream oil and gas activities. Operational centres are located in Aberdeen, Abu Dhabi, Chennai, Mumbai, Sharjah, and Woking (UK) while the current contract backlog is concentrated in the Middle East/North Africa/CIS. E&C contracts are typically bid on a lump-sum turnkey basis. Energy Developments is a focus growth area, which seeks opportunities to co-invest in hydrocarbon basins with proved, but undeveloped resources.

### Investment strategy

Our Neutral recommendation for Petrofac considers sector-leading E&C earnings visibility, a conservative balance sheet (net cash), growth opportunities in Integrated Energy Services, and a proven track record of successful execution in frontier geographies against a valuation which looks to adequately reflect these attractive growth prospects.

### Valuation

Our 12-month target of £18.5 is based on DCF valuation. Free cash flows between 2012-20E are modelled discretely. Our terminal value assumes top-line growth of 5%, consistent with our view of the long-term growth in global energy capex. Our terminal value EBITDA margin of 17% is the level we judge sustainable given our perception of Petrofac's competitive position within the industry, historical results, and per annum investment needed to sustain this position. All cash flows are then discounted at a 13.5% WACC.

### Risks

Our investment rating on Petrofac considers a number of company-specific and industry risks.

Key risks that could cause the shares to deviate from our price target include:

Concentrated order book - Four projects in Petrofac's backlog exceed \$1B and are bid on a lump-sum turnkey basis. Problems with execution or severe cost overruns at one of these sites would negatively impact Petrofac's profitability.

Commodity demand - Investment decisions by Petrofac's key customer base are highly sensitive to underlying demand and prices for oil and gas. A sharp downturn in demand would negatively impact results.

Legislation/political uncertainty - Petrofac derives considerable business from the Middle East/North Africa. Although operations to date have suffered little impact, the threat remains that political upheaval could impact Petrofac's ability to carry out operations and recognise revenue.

Reputational damage - Engineering firms rely on their execution track record to win new business. Association with an industrial accident or faulty execution could impair Petrofac's ability to compete.

If the impact of these risk factors is less negative than we currently anticipate, then the share price might rise above our target price.

## Company Focus

- Company Update
- Rating Change
- Target Price Change
- Estimate Change

<b>Neutral</b>	<b>2</b>
from Sell	
Price (14 Mar 12)	NKr84.70
Target price	NKr92.00
from NKr62.50	
Expected share price return	8.6%
Expected dividend yield	3.0%
<b>Expected total return</b>	<b>11.6%</b>
Market Cap	NKr18,448M
	US\$3,238M

### Price Performance (RIC: PGS.OL, BB: PGS NO)



## PGS (PGS.OL) Neutral – PT NKr92

- **Discretionary budgets boost multi-client** — Citi's 2012 oil price forecast of \$125/bl Brent implies a price >25% above average operator planning assumptions. To the extent this translates into increased discretionary capex, multi-client late sales are poised to benefit. PGS has expanded its multi-client library by 14% since 2009, reducing allocation to contract work each year since 2008 as vessel pricing retreated. We see this decision as particularly well timed with the current high oil price environment and expect multi-client sales of 25% pa 2011-13E (vs. 17% for contract) and delivering a 700bps uplift to group EBITDA margins.
- **Contract showing modest recovery** — Marine seismic utilisation looks to be rebounding off the 2011 cyclical lows and we see utilisation tightening by 10% between 2011-13E (to 89%). For FY 2012 and 2013, we expect prices +11% p.a. (15% YoY during this year's summer season). However, we do not see utilisation returning to the heady days of 2007-08, and expect prices to stabilize from 2014. For marine contract margins, we see a path from 4% in 2011 to 20% in 2014 (EBIT); a healthy rise, but far from the 40%+ delivered 2006-08, and a level which we think the market is already reflecting.
- **5<sup>th</sup> generation Ramforms deliver growth** — PGS's two fifth generation Ramform vessels are currently on time and on budget, with delivery expected in Q2 and Q4 2014 respectively. The units will be the most technologically advanced in the industry, able to tow up to 24 streamers and serve to maintain PGS's advantageous position on the industry cost curve. We believe bottom-quartile seismic capacity will continue to struggle with profitability this decade and see investment in fleet renewal as necessary to sustaining suitable returns. In light of the upturn in the market and PGS's technological leadership, we expect the exercise of two outstanding options for additional 5<sup>th</sup> generation vessels this year (for 2015 delivery).
- **Valuation** — PGS is trading at a 12% discount to the sector 2013E PE, a valuation which looks fair given the shorter lead-times and inferior industry dynamics associated with marine seismic. Due to the improved prospects around multi-client sales, we upgrade our rating to Neutral from Sell. We increase our 2012 estimates to reflect higher pricing and discretionary capex budget but lower 2013 due to some 2013 spend being brought forward. We increase our target price to NKr92 from NKr62.50 to reflect higher multi-client sales/cash flows and long-term growth assumptions.

### PGS (USD)

Year to 31 Dec	2010A	2011A	2012E	2013E	2014E
Sales (\$M)	1,136.3	1,253.0	1,493.3	1,778.0	1,998.6
Net Income (\$M)	-22.4	33.4	202.2	287.6	369.7
Diluted EPS (\$)	-0.11	0.15	0.93	1.32	1.70
Diluted EPS (Old) (\$)	-0.11	0.30	0.76	1.47	1.85
PE (x)	-133.1	96.8	16.0	11.2	8.7
EV/EBITDA (x)	8.2	6.9	5.2	4.3	3.6
DPS (\$)	0.00	0.00	0.00	0.00	0.00
Net Div Yield (%)	0.0	0.0	0.0	0.0	0.0

**Off(shore) to the races**  
15 March 2012

PGS.OL: Fiscal year end 31-Dec						Price: Nkr84.70; TP: Nkr92.00; Market Cap: Nkr18,448m; Recomm: Neutral					
Profit & Loss (US\$m)	2010	2011	2012E	2013E	2014E	Valuation ratios	2010	2011	2012E	2013E	2014E
Sales revenue	1,136	1,253	1,493	1,778	1,999	PE (x)	nm	96.8	16.0	11.2	8.7
Cost of sales	-594	-656	-781	-930	-1,046	PB (x)	1.7	1.8	1.7	1.5	1.4
Gross profit	542	597	712	848	953	EV/EBITDA (x)	8.2	6.9	5.2	4.3	3.6
Gross Margin (%)	47.7	47.7	47.7	47.7	47.7	FCF yield (%)	-2.3	-3.3	-1.6	5.0	12.7
EBITDA	540	539	717	879	996	Dividend yield (%)	0	0	0	0	0
EBITDA Margin (%)	47.6	43.0	48.0	49.5	49.8	Payout ratio (%)	0	0	0	0	0
Depreciation	-218	-161	-164	-185	-191	ROE (%)	-0.5	2.0	11.0	14.3	16.6
Amortisation	-192	-240	-261	-299	-311	Cashflow (US\$m)	2010	2011	2012E	2013E	2014E
EBIT	131	139	292	395	494	EBITDA	540	539	717	879	996
EBIT Margin (%)	11.5	11.1	19.6	22.2	24.7	Working capital	-62	-40	0	0	0
Net interest	-51	-51	-35	-36	-32	Other	-168	-62	-80	-97	-114
Associates	-10	-12	-4	0	0	Operating cashflow	310	438	637	782	882
Non-op/Except	-78	-10	0	0	0	Capex	-378	-546	-690	-620	-470
Pre-tax profit	-8	65	253	359	462	Net acq/disposals	167	1	0	0	0
Tax	-14	-30	-51	-72	-92	Other	148	-65	0	0	0
Extraord./Min.Int./Pref.div.	15	0	0	0	0	Investing cashflow	-63	-609	-690	-620	-470
Reported net profit	-8	35	202	288	370	Dividends paid	-1	0	-40	-101	-144
Net Margin (%)	-0.7	2.8	13.5	16.2	18.5	Financing cashflow	15	-86	-40	-101	-144
Core NPAT	-22	33	202	288	370	Net change in cash	262	-258	-93	61	268
Per share data	2010	2011	2012E	2013E	2014E	Free cashflow to s/holders	-68	-108	-53	162	412
Reported EPS (\$)	-0.04	0.16	0.93	1.32	1.70						
Core EPS (\$)	-0.11	0.15	0.93	1.32	1.70						
DPS (\$)	0	0	0	0	0						
CFPS (\$)	1.55	2.01	2.93	3.59	4.05						
FCFPS (\$)	-0.34	-0.50	-0.24	0.74	1.89						
BVPS (\$)	8.61	8.12	8.87	9.73	10.77						
Wtd avg ord shares (m)	200	217	217	217	217						
Wtd avg diluted shares (m)	200	218	218	218	218						
Growth rates	2010	2011	2012E	2013E	2014E						
Sales revenue (%)	-29.1	10.3	19.2	19.1	12.4						
EBIT (%)	-66.0	6.1	110.4	35.3	25.0						
Core NPAT (%)	-112.8	249.5	505.4	42.2	28.5						
Core EPS (%)	-112.1	237.4	505.4	42.2	28.5						
Balance Sheet (US\$m)	2010	2011	2012E	2013E	2014E						
Cash & cash equiv.	433	175	82	143	411						
Accounts receivables	225	209	209	209	209						
Inventory	0	0	0	0	0						
Net fixed & other tangibles	1,517	1,673	1,884	1,999	1,958						
Goodwill & intangibles	553	587	641	662	671						
Financial & other assets	273	271	271	271	271						
Total assets	3,002	2,916	3,088	3,285	3,520						
Accounts payable	95	58	58	58	58						
Short-term debt	0	0	0	0	0						
Long-term debt	784	743	743	743	743						
Provisions & other liab	401	352	362	372	382						
Total liabilities	1,280	1,153	1,163	1,173	1,183						
Shareholders' equity	1,722	1,763	1,925	2,111	2,337						
Minority interests	0	0	0	0	0						
Total equity	1,722	1,763	1,925	2,111	2,337						
Net debt	351	568	661	600	332						
Net debt to equity (%)	20.4	32.2	34.3	28.4	14.2						

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## PGS

### Company description

PGS is a pure-play marine seismic firm, with sales diversified across marine contract and multi-client acquisition and processing & imaging. The firm operates a fleet of advanced vessels and attempts to differentiate via R&D spend and maintaining a competitive cost position amongst the global seismic vessel fleet.

### Investment strategy

We rate PGS as Neutral. PGS has a concentrated exposure to high-end marine seismic, where we see industry utilisation set to tighten over 2012-13 and prices to rise by ~25%. The differentiation in returns afforded top quartile capacity should continue to expand as oil exploration moves into deeper water and harsh environments. Additionally, PGS should benefit from continued investments in multi-client data in key exploration basins and investments in the fleet to maintain technological leadership in the industry. This is balanced against a valuation which looks to largely reflect improving fundamentals.

### Valuation

Our 12-month target of NOK 92 is based on DCF valuation. Free cash flows between 2012-20E are modelled explicitly. Our terminal value assumes top-line growth of 5%, consistent with our view of the long-term growth in global energy infrastructure spend. Our assumed EBITDA margin of 47% is the level we judge sustainable given our perception of PGS's competitive position within the industry, historical operating results, and assumed annual investment necessary to sustain that position. All cash flows are discounted at a WACC of 13% and we subtract FY 2012E net debt to derive current equity value. We assume a NOK/USD exchange rate of 5.6.

### Risks

Our investment rating on PGS considers a number of company-specific and industry risks

Key risks to achieving our price target include:

**Commodity demand** - PGS's revenues are highly dependent on the exploration budgets of oil and gas producers. This spend is highly sensitive to the underlying supply-demand balance and prices of oil and gas. Levels of demand/prices that exceed our forecasts could lead to a materially better performance than we currently expect. Similarly, performance could be negatively impacted by a more subdued path of demand/pricing.

**Financial constraints** - PGS operates a capital-intensive business that requires financing for ongoing investment in the marine vessel fleet, multi-client data library, and R&D. A deterioration in the business environment may impair its ability to acquire new funding or service existing debts. PGS filed for Chapter 11 in 2003 following a prolonged period of relatively low energy prices.

**Piracy/global turmoil** - Seismic vessels operate under conditions which make them vulnerable to piracy attacks. Additionally, CGG operates in regions of proven or prospective hydrocarbon resources, which have historically shown increased risks of civil disturbance and/or acts of terrorism.

**Foreign exchange risks** - The majority of CGG's business is conducted in USD, yet the company incurs significant costs in other currencies.

If the impact on the company from any of these factors proves to be greater than we anticipate, the stock will likely have difficulty achieving our target price. Likewise, if any of these factors proves to have less of an effect than we anticipate, the stock could outperform our target.

## Company Focus

- Company Update
- Target Price Change
- Estimate Change

<b>Buy</b>	<b>1</b>
Price (14 Mar 12)	€38.38
Target price	€50.00
from €40.00	
Expected share price return	30.3%
Expected dividend yield	1.7%
<b>Expected total return</b>	<b>32.0%</b>
Market Cap	€16,936M
	US\$22,159M

### Price Performance (RIC: SPML.MI, BB: SPM IM)



## Saipem (SPML.MI)

### Buy – PT €50

- **Pushing the boundary** — Saipem's five-year, €8B capex program completes in 2012 with delivery of the industry-leading Castorone pipelay vessel. Together with the FDS 2, these additions to Saipem's fleet leave them well positioned for frontier offshore construction. The two assets already feature in 33% of offshore E&C backlog (€2.5B), with the Castorone scheduled to lay the Ichthys pipeline in Australia and the FDS 2 leading SURF development for Husky's Liwan project in China. Based on construction costs for the Castorone of \$750m per vessel, early awards suggest returns >20%.
- **Offshore backlog to grow further in 2012** — Whilst Saipem's group backlog remained stable in 2011 (€20.4B), offshore backlog's contribution within the business mix increased from 27% to 32%, implying an €80m increase in the backlog's embedded profitability (or 6% of 2013E net income). Given the robust bid pipeline we see offshore West Africa and Brazil (in addition to works already won offshore Australia), we expect offshore backlog to expand further in 2012E.
- **Hard hats limit risks** — Saipem views 'control' over construction as strategic for reducing risks around fixed-price contracting and delivering local content. Control implies that a meaningful percentage of workers on a construction project are Saipem employees, rather than fully subcontracted. As part of this strategy, Saipem owns nine construction yards, with two under development (Brazil and Canada), which cumulatively employ ~40% of Saipem's 39000 employees. These yards feature prominently in Saipem's strong presence in Nigeria, Angola, Caspian, and Middle East and in our view, help reduce the risks of project cost overruns.
- **Falling idle costs** — Saipem had idle cost of €134m in 2011, +225% from the cyclical low in 2008. These costs alone (port fees, minimum crew wages, etc...) reduced 2011 earnings by ~7%, an item that should reverse as utilisation tightens over 2013/14E.
- **Valuation** — Saipem is trading in-line with the European oil services sector on 2012E PE, a valuation which looks attractive given a robust bid pipeline and leading exposure to frontier projects. We increase our estimates due to tightening offshore construction markets. We also increase our target price to €50 from €40 due to higher long-term growth and margin assumptions. We rate the stock Buy.

### Saipem (EUR)

Year to 31 Dec	2010A	2011A	2012E	2013E	2014E
Sales (€M)	11,160.0	12,593.0	13,209.3	14,497.1	15,990.1
Net Income (€M)	846.4	921.0	1,033.9	1,288.8	1,599.8
Diluted EPS (€)	1.92	2.09	2.34	2.92	3.62
Diluted EPS (Old) (€)	1.89	2.06	2.26	2.80	3.34
PE (x)	19.9	18.4	16.4	13.1	10.6
EV/EBITDA (x)	11.0	9.5	8.5	7.0	5.8
DPS (€)	0.63	0.70	0.77	0.96	1.20
Net Div Yield (%)	1.6	1.8	2.0	2.5	3.1

**Off(shore) to the races**  
15 March 2012

SPMI.MI: Fiscal year end 31-Dec						Price: €38.38; TP: €50.00; Market Cap: €16,936m; Recomm: Buy					
Profit & Loss (€m)	2010	2011	2012E	2013E	2014E	Valuation ratios	2010	2011	2012E	2013E	2014E
Sales revenue	11,160	12,593	13,209	14,497	15,990	PE (x)	19.9	18.4	16.4	13.1	10.6
Cost of sales	-9,360	-10,608	-11,065	-11,972	-13,049	PB (x)	4.1	3.6	3.1	2.6	2.2
Gross profit	1,800	1,985	2,144	2,525	2,941	EV/EBITDA (x)	11.0	9.5	8.5	7.0	5.8
Gross Margin (%)	16.1	15.8	16.2	17.4	18.4	FCF yield (%)	-1.9	2.4	5.2	7.9	9.8
EBITDA	1,837	2,135	2,332	2,715	3,115	Dividend yield (%)	1.6	1.8	2.0	2.5	3.1
EBITDA Margin (%)	16.5	17.0	17.7	18.7	19.5	Payout ratio (%)	33	34	33	33	33
Depreciation	-502	-623	-681	-723	-723	ROE (%)	23.0	21.0	20.4	21.8	22.9
Amortisation	-15	-19	-21	-22	-22	Cashflow (€m)	2010	2011	2012E	2013E	2014E
EBIT	1,320	1,493	1,631	1,970	2,370	EBITDA	1,837	2,135	2,332	2,715	3,115
EBIT Margin (%)	11.8	11.9	12.3	13.6	14.8	Working capital	-245	-219	0	0	0
Net interest	-110	-133	-115	-75	-37	Other	-364	-318	-549	-613	-702
Associates	30	19	8	16	16	Operating cashflow	1,228	1,598	1,783	2,102	2,413
Non-op/Except	16	0	0	0	0	Capex	-1,545	-1,199	-910	-760	-760
Pre-tax profit	1,256	1,379	1,524	1,911	2,349	Net acq/disposals	49	18	0	0	0
Tax	-344	-392	-442	-554	-681	Other	41	0	0	0	0
Extraord./Min.Int./Pref.div.	-50	-66	-48	-68	-68	Investing cashflow	-1,455	-1,181	-910	-760	-760
Reported net profit	862	921	1,034	1,289	1,600	Dividends paid	-263	-297	-306	-338	-421
Net Margin (%)	7.7	7.3	7.8	8.9	10.0	Financing cashflow	31	-96	-306	-338	-421
Core NPAT	846	921	1,034	1,289	1,600	Net change in cash	-152	169	567	1,003	1,232
Per share data	2010	2011	2012E	2013E	2014E	Free cashflow to s/holders	-317	399	873	1,342	1,653
Reported EPS (€)	1.96	2.09	2.34	2.92	3.62						
Core EPS (€)	1.92	2.09	2.34	2.92	3.62						
DPS (€)	0.63	0.70	0.77	0.96	1.20						
CFPS (€)	2.79	3.62	4.04	4.76	5.47						
FCFPS (€)	-0.72	0.90	1.98	3.04	3.74						
BVPS (€)	9.28	10.77	12.43	14.60	17.30						
Wtd avg ord shares (m)	437	437	437	437	437						
Wtd avg diluted shares (m)	440	441	441	441	441						
Growth rates	2010	2011	2012E	2013E	2014E						
Sales revenue (%)	8.4	12.8	4.9	9.7	10.3						
EBIT (%)	14.0	13.1	9.2	20.8	20.3						
Core NPAT (%)	15.3	8.8	12.3	24.7	24.1						
Core EPS (%)	15.4	8.4	12.3	24.7	24.1						
Balance Sheet (€m)	2010	2011	2012E	2013E	2014E						
Cash & cash equiv.	930	1,089	1,656	2,660	3,891						
Accounts receivables	4,330	3,458	3,458	3,458	3,458						
Inventory	791	1,392	1,392	1,392	1,392						
Net fixed & other tangibles	7,403	8,024	8,233	8,248	8,263						
Goodwill & intangibles	760	752	752	752	752						
Financial & other assets	814	766	766	766	766						
Total assets	15,028	15,481	16,257	17,275	18,522						
Accounts payable	5,814	5,393	5,441	5,509	5,577						
Short-term debt	1,329	1,274	1,274	1,274	1,274						
Long-term debt	2,887	2,813	2,813	2,813	2,813						
Provisions & other liab	844	1,178	1,178	1,178	1,178						
Total liabilities	10,874	10,658	10,706	10,774	10,842						
Shareholders' equity	4,060	4,709	5,437	6,387	7,566						
Minority interests	94	114	114	114	114						
Total equity	4,154	4,823	5,551	6,501	7,680						
Net debt	3,286	2,998	2,431	1,427	196						
Net debt to equity (%)	79.1	62.2	43.8	22.0	2.5						

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For definitions of the items in this table, please click [here](#).



## Saipem

### Company description

Saipem is an Engineering & Construction contractor diversified across onshore & offshore construction and onshore & offshore drilling. Operations are diverse across client base and geography, with competitive local content offerings in select regions. Eni is a 43% shareholder and accounted for 24% of 2010 revenues.

### Investment strategy

We rate Saipem Buy. We view Saipem as a market leader within European oil services, a sector benefitting from favourable structural trends. In 2011, we see a focus on executing current backlog, implementing new assets, and establishing a presence in areas that have not been historically significant to Saipem (e.g. Brazil, Iraq, China). In our view, Saipem has the unique asset base, scale and local content capability to fully benefit from our expectation that energy infrastructure spend is undergoing a structural rebasing upwards and we believe the shares offer compelling long-term value at current levels.

### Valuation

Our 12-month target of EUR50 is based on a DCF valuation. Free cash flows between 2012-20E are modelled discretely. Our terminal value assumes top-line growth of 5%, consistent with our view of the long-term growth in global energy infrastructure spend. The terminal value EBITDA margin of 17% is the level we view as sustainable given our perception of Saipem's competitive position within the industry, historical performance, and annual level of investment needed to sustain that position. All cash flows are discounted at a WACC of 11%.

### Risks

Our investment rating on Saipem considers a number of company-specific and industry risks.

Key risks to achieving our price target include:

Commodity demand - Saipem's customer base is highly sensitive to underlying demand and prices for oil and gas. A sharp downturn in demand would negatively impact results.

Labour and raw material inflation - Saipem bids for projects on a lump-sum turnkey basis. While measures are taken to hedge a potential rise in input costs, there remains the risk of cost overruns which could impede profitability.

Reputational damage - Engineering firms rely on their execution track record and reputation to win new business. Association with an industrial accident or poor project execution could impair Saipem's ability to compete for new awards.

Foreign exchange risk - The majority of Saipem's contracts are denominated in USD, yet it incurs a significant portion of costs in other currencies.

## Company Focus

- Company Update
- Target Price Change
- Estimate Change

<b>Neutral</b>	<b>2</b>
Price (14 Mar 12)	NKr220.00
Target price	NKr225.00
from NKr230.00	
Expected share price return	2.3%
Expected dividend yield	7.9%
<b>Expected total return</b>	<b>10.2%</b>
Market Cap	NKr112,460M
	US\$19,738M

### Price Performance (RIC: SDRL.OL, BB: SDRL NO)



## Seadrill (SDRL.OL)

Neutral – PT NKr225

- **Dividend supported by \$14B backlog** — Seadrill's current backlog >\$14B offers sector-leading top-line visibility at 3x 2012E revenues. We forecast \$5.1B of operating cash flow over 2012-13E. Assuming 80% of \$3.7B of maturing debt is refinanced and 80% leverage on newbuild commitments of \$3B sees current levels of dividend well secured (\$600m of headroom).
- **Leverage increases cyclical risks** — Seadrill's build-out has been accelerated by the availability of attractive shipyard terms and bank financing, with a reliance on variable debt benefitting from the current low rate environment. As such, Seadrill's leverage of 170% is considerably higher than US peers (Transocean and Noble of 51% and 55%) which have not participated as aggressively in the current newbuild cycle. Whilst Seadrill's leverage boosts equity returns (2012E RoE of 25% is 550bps higher than Saipem), it also increases the cyclical risks inherent in both drilling and interest rates.
- **Shipyard terms, available leverage enable further growth** — Seadrill recently ordered two additional newbuild UDW drillships for 2014 delivery. At \$600m each, the high-end assets (water depth capacity >12000ft and seven ram BOP) look to cost ~10% less than similar assets ordered in October by a competitor. This is evidence of Seadrill's buying power, not only as the world's largest driller (by market cap), but also as a member of the Fredriksen group of companies. Additionally, available financing around energy assets looks buoyant, and given the recent improvement in day rates, expect Seadrill to exercise its remaining option with Samsung in 2012 for an additional 2014 delivery.
- **Expanding high-end differentiation** — Utilisation around high-end UDW capacity remains high (>95%) and day-rates have risen substantially from the 2010 lows. In part, this strength reflects the structural shift toward deeper water. Additionally, in an environment of heightened risk-aversion post-Macondo, operators are opting for more expensive, high-specification rigs even when conditions may allow for a less advantaged asset. Older, shallow-water units are likely to see continued low utilisation rates (<80%), a distinct advantage for Seadrill's modern fleet.
- **Valuation** — Seadrill is trading on 10.5x 2013E PE, a 10% premium to US drilling peers. This valuation looks to adequately reflect the better earnings power of Seadrill's comparatively young drilling fleet in our view. We slightly lower our 2012 estimates due to higher operating expenses but raise 2013 and 2014 due to higher day rate assumptions. We lower our target price to NKr225 from NKr230 to reflect a stronger Norwegian Krone. We rate the stock Neutral.

### Seadrill (USD)

Year to 31 Dec	2010A	2011A	2012E	2013E	2014E
Sales (\$M)	3,758.0	4,193.0	4,472.0	5,224.2	5,786.0
Net Income (\$M)	1,205.3	1,351.9	1,479.9	1,791.8	1,840.8
Diluted EPS (\$)	2.73	2.78	3.04	3.68	3.78
Diluted EPS (Old) (\$)	2.73	2.68	3.08	3.46	3.43
PE (x)	14.1	13.9	12.7	10.5	10.2
EV/EBITDA (x)	12.7	12.0	11.2	10.0	9.3
DPS (\$)	2.74	3.06	3.20	3.20	3.20
Net Div Yield (%)	7.1	7.9	8.3	8.3	8.3

**Off(shore) to the races**  
15 March 2012

SDRL.OL: Fiscal year end 31-Dec						Price: NKR220.00; TP: NKR225.00; Market Cap: NKR112,460m; Recomm: Neutral					
Profit & Loss (US\$m)	2010	2011	2012E	2013E	2014E	Valuation ratios	2010	2011	2012E	2013E	2014E
Sales revenue	3,758	4,193	4,472	5,224	5,786	PE (x)	14.1	13.9	12.7	10.5	10.2
Cost of sales	-2,263	-2,349	-2,505	-2,926	-3,241	PB (x)	2.9	3.0	3.0	2.8	2.7
Gross profit	1,495	1,844	1,967	2,298	2,545	EV/EBITDA (x)	12.7	12.0	11.2	10.0	9.3
Gross Margin (%)	39.8	44.0	44.0	44.0	44.0	FCF yield (%)	-7.1	-4.5	6.4	-2.9	3.6
EBITDA	2,084	2,338	2,586	2,997	3,356	Dividend yield (%)	7.1	7.9	8.3	8.3	8.3
EBITDA Margin (%)	55.5	55.8	57.8	57.4	58.0	Payout ratio (%)	100	110	105	87	85
Depreciation	-459	-562	-574	-612	-678	ROE (%)	23.3	23.7	24.5	29.0	28.3
Amortisation	0	0	0	0	0	Cashflow (US\$m)	2010	2011	2012E	2013E	2014E
EBIT	1,625	1,776	2,012	2,385	2,678	EBITDA	2,084	2,338	2,586	2,997	3,356
EBIT Margin (%)	43.3	42.4	45.0	45.6	46.3	Working capital	-323	71	0	0	0
Net interest	-270	-276	-348	-383	-556	Other	-478	-593	-432	-505	-734
Associates	48	-420	91	86	87	Operating cashflow	1,283	1,816	2,154	2,492	2,622
Non-op/Except	-72	527	0	0	0	Capex	-2,486	-2,670	-945	-3,045	-1,953
Pre-tax profit	1,331	1,607	1,755	2,089	2,210	Net acq/disposals	35	-55	0	0	0
Tax	-159	-165	-176	-209	-265	Other	154	92	45	145	93
Extraord./Min.Int./Pref.div.	-55	-87	-100	-88	-104	Investing cashflow	-2,297	-2,633	-900	-2,900	-1,860
Reported net profit	1,117	1,355	1,480	1,792	1,841	Dividends paid	-989	-1,440	-1,494	-1,494	-1,494
Net Margin (%)	29.7	32.3	33.1	34.3	31.8	Financing cashflow	1,293	538	-1,494	506	-494
Core NPAT	1,205	1,352	1,480	1,792	1,841	Net change in cash	280	-272	-241	98	268
Per share data	2010	2011	2012E	2013E	2014E	Free cashflow to s/holders	-1,202	-854	1,209	-553	669
Reported EPS (\$)	2.53	2.78	3.04	3.68	3.78						
Core EPS (\$)	2.73	2.78	3.04	3.68	3.78						
DPS (\$)	2.74	3.06	3.20	3.20	3.20						
CFPS (\$)	2.91	3.73	4.42	5.12	5.39						
FCFPS (\$)	-2.72	-1.75	2.48	-1.14	1.37						
BVPS (\$)	13.19	12.97	12.93	13.57	14.31						
Wtd avg ord shares (m)	409	467	467	467	467						
Wtd avg diluted shares (m)	442	487	487	487	487						
Growth rates	2010	2011	2012E	2013E	2014E						
Sales revenue (%)	15.5	11.6	6.7	16.8	10.8						
EBIT (%)	18.4	9.3	13.3	18.5	12.3						
Core NPAT (%)	16.6	12.2	9.5	21.1	2.7						
Core EPS (%)	15.3	1.7	9.5	21.1	2.7						
Balance Sheet (US\$m)	2010	2011	2012E	2013E	2014E						
Cash & cash equiv.	1,353	483	242	340	608						
Accounts receivables	697	720	720	720	720						
Inventory	0	0	0	0	0						
Net fixed & other tangibles	12,201	13,779	14,105	16,393	17,575						
Goodwill & intangibles	1,733	1,320	1,320	1,320	1,320						
Financial & other assets	1,514	1,963	1,963	1,963	1,963						
Total assets	17,497	18,265	18,351	20,736	22,186						
Accounts payable	95	38	38	38	38						
Short-term debt	981	1,419	1,419	1,419	1,419						
Long-term debt	8,176	9,009	9,009	11,009	12,009						
Provisions & other liab	2,310	1,473	1,513	1,601	1,705						
Total liabilities	11,561	11,939	11,979	14,067	15,171						
Shareholders' equity	5,398	6,055	6,041	6,338	6,684						
Minority interests	539	331	331	331	331						
Total equity	5,937	6,386	6,372	6,669	7,015						
Net debt	7,803	9,945	10,186	12,088	12,820						
Net debt to equity (%)	131.4	155.7	159.9	181.3	182.7						

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For definitions of the items in this table, please click [here](#).

## **Seadrill**

### **Company description**

Seadrill is a leading provider of contract drilling services with a modern fleet of ultra-deepwater rigs, jack-ups and tender rigs.

### **Investment strategy**

We rate Seadrill Neutral. Seadrill's >\$12B backlog is composed of long-term day-rate contracts with primarily investment-grade oil and gas producers, offering one of the best earnings visibility profiles in the sector with which to sustain current dividend levels. However, the current newbuild program and future refinancing needs is highly reliant access to debt financing.

### **Valuation**

Our 12-month target of NOK 225 is based on DCF valuation. Free cash flows between 2012-20E are modeled discretely. Our terminal value assumes top-line growth of 5%, consistent with our view of the long-term growth in global energy capex. Our terminal EBITDA margin of 52% is the level we judge sustainable given our perception of Seadrill's competitive position within the industry, historical performance and annual level of investment required to sustain this position. All cash flows are discounted at a WACC of 10%. Equity stakes are valued at market value. We have assumed a NOK/USD exchange rate of 5.6.

### **Risks**

Our investment rating on Seadrill considers a number of company-specific and industry risks.

Key risks that could cause the shares to deviate from our price target include:

Access to funding - Seadrill's growth has relied on access to debt financing. With the majority of debt secured at variable rates, a rise in interest rates or inability to secure necessary financing could limit Seadrill's growth options going forward. On the other hand, current low interest rate levels extending beyond current Citi forecasts or an extension of credit from global shipyard operators could lead to a growth rates considerably higher than our current forecasts.

Commodity demand - Seadrill's revenues are highly dependent on the exploration budgets of oil and gas producers. This spend is highly sensitive to the underlying supply-demand balance and prices of oil and gas. Levels of demand/prices that exceed our forecasts could lead to a materially better performance than we currently expect. Similarly, performance could be negatively impacted by a more subdued path of demand/pricing.

Drilling rig supply/demand - The day rates paid for drilling services is largely dependent on the supply/demand balance for equipment (drillships, semi-submersibles, jack-ups, tender rigs). A rise in industry expenditure beyond our current expectations or a delay in current planned capacity from coming onstream could lead to day rates materially higher than we are forecasting. Similarly, a more subdued rate of drilling expenditure spending growth or capacity in excess of what we forecast could lead to a significant decline in the prices for drilling services.

## Company Focus

- Company Update
- Target Price Change
- Estimate Change

<b>Buy</b>	<b>1</b>
Price (14 Mar 12)	NKr134.60
Target price	NKr165.00
from NKr140.00	
Expected share price return	22.6%
Expected dividend yield	1.1%
<b>Expected total return</b>	<b>23.7%</b>
Market Cap	NKr47,351M
	US\$8,311M

### Price Performance (RIC: SUBC.OL, BB: SUBC NO)



## Subsea 7 (SUBC.OL)

### Buy – PT Nkr165

- **Brazil: unique opportunity, unique challenges** — Brazil is the critical subsea construction growth market, with the development of Brazilian pre-salt accounting for >50% of the growth in global ultradeep water production this decade. Subsea 7 is well placed to benefit from this growth; 27% of backlog is currently from Brazil and we expect its contribution to rise from 12% to 20% 2011-15E. The increasing reliance on one buyer – Petrobras – presents a unique risk. In comparison to markets with more operators, contractor pricing power is likely lower, as the need to secure long-term demand reduces the incentive to exploit periods of short-term market tightness. Additionally, permitting problems with the planned Parana spoolbase and the associated impact on margins for Guara-Lula flag concern over potential future bureaucratic costs and project delays. As such, whilst the top-line opportunity more than warrants continued investment, we have assumed stable margins in Brazil 2012-16E (EBITDA of 21%) as compared to a 700bps rise in the North Sea (from 16% to 23%).
- **10% FCF yield by 2014** — We expect Subsea 7 to invest in further Brazilian assets this decade, but see reduced capital spend in comparison to the recent period of high organic spend. Following the delivery of the Seven Borealis in Q2 this year, we expect annual capex to fall 25% 2011-13E to \$500m. We have assumed \$100m p.a. of merger synergies from 2012 and see a free cash flow yield >10% by 2014E.
- **Life-of-field services tightening** — After a 16% peak-to-trough decline (2008-10), demand for Subsea 7's diving and ROV support rose 8% in 2011, with H2 vessel utilisation improving to 84% (from 81% in 2010). With over 85% of activity derived from Northwest Europe and >15% market share in that region, the increase in North Sea field activity should deliver top-line growth >10% pa through to 2015 and contribute to the upturn in margins we see in that region.
- **Valuation** — Subsea 7 offers the most attractive risk-adjusted growth in the sector, trading at a 2012-15E PEG ratio of just 0.5x. We leave our 2012 estimates unchanged but increase 2013 estimates due to tightening offshore construction markets. We also increase our target price to Nkr165 from Nkr140 due to higher cash flow and long-term growth assumptions. We rate the stock Buy.

### Subsea 7 (USD)

Year to 31 Dec	2009A	2010A	2011E	2012E	2013E
Sales (\$M)	4,648.1	4,391.7	5,474.8	5,825.5	6,808.4
Net Income (\$M)	524.9	385.4	417.7	464.2	703.8
Diluted EPS (\$)	1.38	1.07	1.10	1.23	1.86
Diluted EPS (Old) (\$)	1.38	1.07	1.10	1.23	1.80
PE (x)	17.1	22.0	21.4	19.3	12.7
EV/EBITDA (x)	7.9	7.9	7.9	7.0	4.9
DPS (\$)	0.12	0.00	0.00	0.25	0.37
Net Div Yield (%)	0.5	0.0	0.0	1.0	1.6

**Off(shore) to the races**  
15 March 2012

SUBC.OL: Fiscal year end 31-Dec						Price: NKR134.60; TP: NKR165.00; Market Cap: NKR47,351m; Recomm: Buy					
Profit & Loss (US\$m)	2009	2010	2011E	2012E	2013E	Valuation ratios	2009	2010	2011E	2012E	2013E
Sales revenue	4,648	4,392	5,475	5,826	6,808	PE (x)	17.1	22.0	21.4	19.3	12.7
Cost of sales	-3,896	-3,660	-4,807	-5,064	-5,685	PB (x)	3.6	3.1	1.4	1.2	1.1
Gross profit	752	731	668	762	1,124	EV/EBITDA (x)	7.9	7.9	7.9	7.0	4.9
Gross Margin (%)	16.2	16.7	12.2	13.1	16.5	FCF yield (%)	7.4	-4.7	-2.4	3.1	7.1
EBITDA	1,015	988	1,026	1,139	1,520	Dividend yield (%)	0.5	0	0	1.0	1.6
EBITDA Margin (%)	21.8	22.5	18.7	19.6	22.3	Payout ratio (%)	9	0	0	20	20
Depreciation	-257	-253	-359	-377	-396	ROE (%)	28.4	18.0	10.0	9.8	10.4
Amortisation	-5	-4	0	0	0	Cashflow (US\$m)	2009	2010	2011E	2012E	2013E
EBIT	752	731	668	762	1,124	EBITDA	1,015	988	1,026	1,139	1,520
EBIT Margin (%)	16.2	16.7	12.2	13.1	16.5	Working capital	127	-330	-334	0	0
Net interest	-76	-62	-23	-10	-9	Other	-54	-346	-221	-265	-388
Associates	0	0	0	0	0	Operating cashflow	1,088	313	472	874	1,132
Non-op/Except	96	-28	15	0	0	Capex	-418	-712	-685	-600	-500
Pre-tax profit	772	641	659	752	1,115	Net acq/disposals	-130	186	8	203	0
Tax	-227	-208	-213	-256	-379	Other	219	-2	480	0	0
Extraord./Min.Int./Pref.div.	-15	0	-29	105	-32	Investing cashflow	-329	-529	-198	-397	-500
Reported net profit	530	433	418	602	704	Dividends paid	-40	-62	-9	0	-83
Net Margin (%)	11.4	9.9	7.6	10.3	10.3	Financing cashflow	-4	-252	-63	0	-83
Core NPAT	525	385	418	464	704	Net change in cash	811	-452	213	477	549
Per share data	2009	2010	2011E	2012E	2013E	Free cashflow to s/holders	670	-399	-214	274	632
Reported EPS (\$)	1.39	1.21	1.10	1.59	1.86						
Core EPS (\$)	1.38	1.07	1.10	1.23	1.86						
DPS (\$)	0.12	0	0	0.25	0.37						
CFPS (\$)	2.86	0.87	1.24	2.31	2.99						
FCFPS (\$)	1.76	-1.11	-0.56	0.72	1.67						
BVPS (\$)	6.64	7.50	17.10	18.97	20.90						
Wtd avg ord shares (m)	339	340	339	339	339						
Wtd avg diluted shares (m)	381	359	379	379	379						
Growth rates	2009	2010	2011E	2012E	2013E						
Sales revenue (%)	-5.1	-5.5	24.7	6.4	16.9						
EBIT (%)	-15.1	-2.8	-8.7	14.1	47.5						
Core NPAT (%)	-8.9	-26.6	8.4	11.1	51.6						
Core EPS (%)	-8.3	-22.1	2.7	11.1	51.6						
Balance Sheet (US\$m)	2009	2010	2011E	2012E	2013E						
Cash & cash equiv.	1,395	943	680	1,156	1,705						
Accounts receivables	804	1,009	876	876	876						
Inventory	55	59	63	63	63						
Net fixed & other tangibles	2,011	2,528	3,385	3,608	3,712						
Goodwill & intangibles	109	104	2,424	2,424	2,424						
Financial & other assets	973	861	1,521	1,521	1,521						
Total assets	5,347	5,506	8,949	9,648	10,301						
Accounts payable	1,200	1,251	1,292	1,292	1,292						
Short-term debt	133	225	13	13	13						
Long-term debt	884	670	880	880	880						
Provisions & other liab	843	751	922	922	922						
Total liabilities	3,061	2,897	3,107	3,107	3,107						
Shareholders' equity	2,255	2,552	5,791	6,424	7,077						
Minority interests	31	57	51	117	117						
Total equity	2,286	2,609	5,842	6,542	7,194						
Net debt	-377	-49	213	-263	-812						
Net debt to equity (%)	-16.5	-1.9	3.7	-4.0	-11.3						

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For definitions of the items in this table, please click [here](#).

## Subsea 7

### Company description

Subsea 7 is an Engineering & Construction contractor principally focused on offshore oil and gas activities. The company follows from the merger of Acergy and Subsea 7 Inc completed in January 2011, and now operates a combined fleet of 42 vessels. Local content is a competitive strength, with spoolbases and/or fabrication yards in Angola, Nigeria and Brazil, a key factor in winning contract awards in those markets.

### Investment strategy

We rate Subsea 7 Buy. Subsea 7 is principally focused on offshore oil & gas construction, an area of oil services where we see growth rates above the industry average and high barriers to entry. The combination of Acergy and Subsea 7 Inc comes at an opportune time, as the combined entity is now better positioned to win awards for increasingly large-scale, complex offshore projects. While a decline in energy demand growth/oil prices is likely to see a slowdown in subsea activity, the area should prove a key structural area of industry growth this decade and we view Subsea 7 as offering attractive exposure to this theme.

### Valuation

Our 12-month target of NOK 165 is based on DCF valuation. Free cash flows between 2012-20E are modeled explicitly. Our terminal value assumes top-line growth of 5%, consistent with our view of the long-term growth in global energy infrastructure spend. Our terminal value EBITDA margin of 20% is the level we judge sustainable given our perception of Subsea 7's competitive position within the industry, historical performance and annual level of investment required to sustain this position. All cash flows are then discounted at a WACC of 13%. We assume a NOK/USD exchange rate of 5.6.

### Risks

Our investment rating on Subsea 7 considers a number of company-specific and industry risks

Key risks to achieving our price target include:

Commodity demand - Subsea 7's customer base is highly sensitive to underlying demand and prices for oil and gas. A sharp downturn in demand could negatively impact results.

Merger integration - The integration of Acergy SA and Subsea 7 Inc may prove more difficult and/or more costly than anticipated; similarly, expected synergies may not be delivered.

Labour and raw material inflation - Subsea 7 bids for projects on a lump-sum turnkey basis. While measures are taken to hedge potential rise in input costs, risks of cost overruns remain which could impede profitability.

Reputational damage - Engineering firms rely heavily on their execution track record to win new business. Association with an industrial accident or poor project execution could impair Subsea 7's ability to compete for new awards.



## Company Focus

- Company Update
- Target Price Change
- Estimate Change

<b>Buy</b>	<b>1</b>
Price (14 Mar 12)	€84.86
Target price	€105.00
from €82.00	
Expected share price return	23.7%
Expected dividend yield	1.9%
<b>Expected total return</b>	<b>25.7%</b>
Market Cap	€9,418M
	US\$12,323M

### Price Performance (RIC: TECF.PA, BB: TEC FP)



## Technip (TECF.PA)

Buy – PT €105

- **Key technological leadership** — Technip is a technological leader around gas monetization (FLNG, GTL, LNG, and petrochemicals) flexible pipes, and offshore facilities, all areas where we see promising growth this decade. This leadership has translated into several long-term frame agreements in recent years, including a 15-year agreement with Shell for FLNG and 10-year frame agreement with BP for Spar delivery in the Gulf of Mexico. We believe this trend towards long-term supply agreements highlights operators' expectations for market tightness around key technologies and personnel later this decade. We share this view, and see Technip's leadership positions offering increasing operating leverage as this tightness intensifies.
- **Diversifying downstream** — Technip has navigated increasing Asian competition onshore Middle East by diversifying geographically. The Middle East's contribution to Technip's backlog has fallen to 17% from 38% in 2009, despite 39% growth in aggregate group backlog. Going forward, we expect continued onshore penetration into Asia and Latin America as well as growth in North America gas monetization to support 7% p.a. top-line growth onshore 2013-15E.
- **Global Industries accretive from 2013** — Technip is targeting EBITDA break-even from Global Industries in 2012. Under our view of 2012 asset utilisation for the Global assets, which look to be materially lower than those provided in the Global Industries merger documents filed with the SEC (which gave an EBITDA of \$11m), this looks ambitious. Strength in the North Sea looks to more than compensate however and do not see considerable risks to 2012 guidance. Longer-term, we believe the acquisition is well timed to capture the tightening offshore market from 2013 and expect the subsea division to deliver operating profit growth of 27% p.a. 2012-15E.
- **Valuation** — Technip offers compelling leadership around several key areas of energy infrastructure spend this decade in our view. Trading on 9x 2015E PE, in-line with the sector, we think the market is underestimating this strength and superior growth prospects offered medium-term. We increase our estimates for 2012 and 2013 due to tighter offshore construction markets and faster-than-expected backlog growth. We also increase our target price to €105 from €82 to reflect higher 2012-20E cash flows and long-term growth assumptions. We rate the stock Buy.

### Technip (EUR)

Year to 31 Dec	2010A	2011A	2012E	2013E	2014E
Sales (€M)	6,081.6	6,813.0	7,824.9	9,063.2	10,190.8
Net Income (€M)	417.6	507.3	546.8	699.7	918.8
Diluted EPS (€)	3.69	4.32	4.65	5.96	7.82
Diluted EPS (Old) (€)	3.69	4.16	4.37	5.80	7.28
PE (x)	23.0	19.7	18.2	14.3	10.9
EV/EBITDA (x)	10.3	9.3	8.6	7.0	5.2
DPS (€)	1.45	1.58	1.86	2.38	3.13
Net Div Yield (%)	1.7	1.9	2.2	2.8	3.7



**Off(shore) to the races**  
15 March 2012

TECF.PA: Fiscal year end 31-Dec						Price: €84.86; TP: €105.00; Market Cap: €9,418m; Recomm: Buy					
Profit & Loss (€m)	2010	2011	2012E	2013E	2014E	Valuation ratios	2010	2011	2012E	2013E	2014E
Sales revenue	6,082	6,813	7,825	9,063	10,191	PE (x)	23.0	19.7	18.2	14.3	10.9
Cost of sales	-5,461	-6,104	-7,027	-8,049	-8,858	PB (x)	2.8	2.6	2.2	1.9	1.6
Gross profit	620	710	798	1,014	1,333	EV/EBITDA (x)	10.3	9.3	8.6	7.0	5.2
Gross Margin (%)	10.2	10.4	10.2	11.2	13.1	FCF yield (%)	-4.3	2.3	4.1	5.7	8.0
<b>EBITDA</b>	<b>778</b>	<b>884</b>	<b>985</b>	<b>1,214</b>	<b>1,536</b>	Dividend yield (%)	1.7	1.9	2.2	2.8	3.7
EBITDA Margin (%)	12.8	13.0	12.6	13.4	15.1	Payout ratio (%)	39	37	40	40	40
Depreciation	-158	-174	-187	-199	-203	ROE (%)	14.2	15.1	14.3	15.8	17.5
Amortisation	0	0	0	0	0	Cashflow (€m)					
<b>EBIT</b>	<b>620</b>	<b>710</b>	<b>798</b>	<b>1,014</b>	<b>1,333</b>	EBITDA	778	884	985	1,214	1,536
EBIT Margin (%)	10.2	10.4	10.2	11.2	13.1	Working capital	-501	-164	0	0	0
Net interest	-20	17	-16	-15	-20	Other	-249	-117	-251	-315	-413
Associates	0	0	0	0	0	<b>Operating cashflow</b>	<b>28</b>	<b>603</b>	<b>734</b>	<b>899</b>	<b>1,123</b>
Non-op/Except	-6	-16	0	0	0	Capex	-442	-378	-330	-330	-330
<b>Pre-tax profit</b>	<b>595</b>	<b>711</b>	<b>781</b>	<b>1,000</b>	<b>1,313</b>	Net acq/disposals	-92	13	-768	0	0
Tax	-179	-209	-234	-300	-394	Other	27	34	30	30	30
Extraord./Min.Int./Pref.div.	2	5	0	0	0	<b>Investing cashflow</b>	<b>-508</b>	<b>-331</b>	<b>-1,068</b>	<b>-300</b>	<b>-300</b>
<b>Reported net profit</b>	<b>418</b>	<b>507</b>	<b>547</b>	<b>700</b>	<b>919</b>	Dividends paid	-144	-164	-186	-219	-280
Net Margin (%)	6.9	7.4	7.0	7.7	9.0	<b>Financing cashflow</b>	<b>789</b>	<b>-708</b>	<b>-186</b>	<b>-219</b>	<b>-280</b>
Core NPAT	418	507	547	700	919	<b>Net change in cash</b>	<b>440</b>	<b>-471</b>	<b>-520</b>	<b>380</b>	<b>543</b>
Per share data						Free cashflow to s/holders					
Reported EPS (€)	3.69	4.32	4.65	5.96	7.82		-414	225	404	569	793
Core EPS (€)	3.69	4.32	4.65	5.96	7.82						
DPS (€)	1.45	1.58	1.86	2.38	3.13						
CFPS (€)	0.25	5.13	6.25	7.65	9.56						
FCFPS (€)	-3.66	1.92	3.44	4.84	6.75						
BVPS (€)	29.92	32.92	38.00	44.51	53.05						
Wtd avg ord shares (m)	106	108	108	108	108						
Wtd avg diluted shares (m)	113	117	117	117	117						
Growth rates											
Sales revenue (%)	-5.8	12.0	14.9	15.8	12.4						
EBIT (%)	-8.3	14.4	12.4	27.2	31.4						
Core NPAT (%)	145.0	21.5	7.8	28.0	31.3						
Core EPS (%)	132.0	17.1	7.8	28.0	31.3						
Balance Sheet (€m)											
Cash & cash equiv.	3,106	2,611	2,091	2,471	3,014						
Accounts receivables	1,061	952	952	952	952						
Inventory	215	231	231	231	231						
Net fixed & other tangibles	2,056	2,108	2,989	3,090	3,187						
Goodwill & intangibles	2,408	2,460	2,460	2,460	2,460						
Financial & other assets	1,376	1,378	1,378	1,378	1,378						
<b>Total assets</b>	<b>10,222</b>	<b>9,740</b>	<b>10,101</b>	<b>10,582</b>	<b>11,222</b>						
Accounts payable	1,584	1,682	1,682	1,682	1,682						
Short-term debt	681	154	154	154	154						
Long-term debt	1,092	1,056	1,056	1,056	1,056						
Provisions & other liab	3,663	3,291	3,106	2,887	2,608						
<b>Total liabilities</b>	<b>7,020</b>	<b>6,184</b>	<b>5,998</b>	<b>5,780</b>	<b>5,501</b>						
Shareholders' equity	3,180	3,541	4,088	4,787	5,706						
Minority interests	22	15	15	15	15						
<b>Total equity</b>	<b>3,202</b>	<b>3,556</b>	<b>4,102</b>	<b>4,802</b>	<b>5,721</b>						
<b>Net debt</b>	<b>-1,332</b>	<b>-1,401</b>	<b>-881</b>	<b>-1,261</b>	<b>-1,804</b>						
Net debt to equity (%)	-41.6	-39.4	-21.5	-26.3	-31.5						

For further data queries on Citi's full coverage universe please contact CIRA Data Services Europe at CIRADatServicesEMEA@citi.com or +44-207-986-4050  
For definitions of the items in this table, please click [here](#).

## Technip

### Company description

Technip is an Engineering & Construction contractor with operations in onshore, offshore and subsea construction. Activities are diverse across client base and geography, with a presence in 50 countries. The subsea construction fleet consists of 17 vessels, with three more currently under construction. Production facilities, manufacturing yards and spoolbases are located in France, Angola, Brazil, Finland, Malaysia, Norway, the United Kingdom and the US.

### Investment strategy

We rate Technip as Buy. We see Technip as a direct beneficiary of rising energy infrastructure spend, with leadership positions in key segments (subsea flexible pipe manufacture and installation, FLNG, refining, petrochemicals). A robust backlog provides visible growth despite near-term macro headwinds, at valuations that look attractive, in our view.

### Valuation

Our 12-month target price of EUR105 is based on DCF valuation. Free cash flows between 2012-2020E are modelled explicitly. Our terminal value assumes top-line growth of 5%, consistent with our view of the long-term growth in global energy infrastructure spending. Our terminal value group EBITDA margin of 13.5% is the level we judge sustainable given our perception of Technip's competitive position within the industry, historical performance and annual level of investment required to sustain this position. All cash flows are then discounted at a WACC of 12.5%.

### Risks

Our investment rating on Technip considers a number of company-specific and industry risks.

Key risks that could impede the share price from reaching our price target include:

Commodity demand - Technip's customer base is highly sensitive to underlying demand and prices for oil and gas. A sharp downturn in demand could negatively impact results while demand growth above our expectation could lead to significant appreciation beyond our current expectations.

Labour and raw material inflation - Technip bids for projects on a lump-sum turnkey basis. While measures are taken to hedge a potential rise in input costs, risks remain of cost overruns which could impede profitability.

Reputational damage - Engineering firms rely on their execution track record to win new business. Association with an industrial accident or poor project execution could impair Technip's ability to compete.

Currency - The majority of Technip's contracts are denominated in USD, but the firm incurs significant expense in other currencies.



## Appendix A-1

### Analyst Certification

The research analyst(s) primarily responsible for the preparation and content of this research report are named in bold text in the author block at the front of the product except for those sections where an analyst's name appears in bold alongside content which is attributable to that analyst. Each of these analyst(s) certify, with respect to the section(s) of the report for which they are responsible, that the views expressed therein accurately reflect their personal views about each issuer and security referenced and were prepared in an independent manner, including with respect to Citigroup Global Markets Inc and its affiliates. No part of the research analyst's compensation was, is, or will be, directly or indirectly, related to the specific recommendation(s) or view(s) expressed by that research analyst in this report.

### IMPORTANT DISCLOSURES

#### AMEC (AMEC.L)

##### Ratings and Target Price History Fundamental Research

Analyst: Ryan W Kauppila  
Covered since April 26 2011



	Date	Rating	Target Price	Closing Price
1	17-Aug-09	2M	*7.35	7.13
2	23-Oct-09	2M	*8.50	8.64
3	14-Feb-10	*1M	*9.00	7.55
4	21-Dec-10	Coverage terminated		

	Date	Rating	Target Price	Closing Price
5	26-Apr-11	*2M	*12.50	11.73
6	23-Aug-11	*3M	*9.00	9.21
7	5-Oct-11	3M	*7.00	7.65
8	7-Oct-11	Stock rating system changed		

	Date	Rating	Target Price	Closing Price
9	7-Oct-11	*3	7.00	8.30
10	12-Dec-11	*1	*11.00	8.98
11	27-Jan-12	1	*13.00	10.23

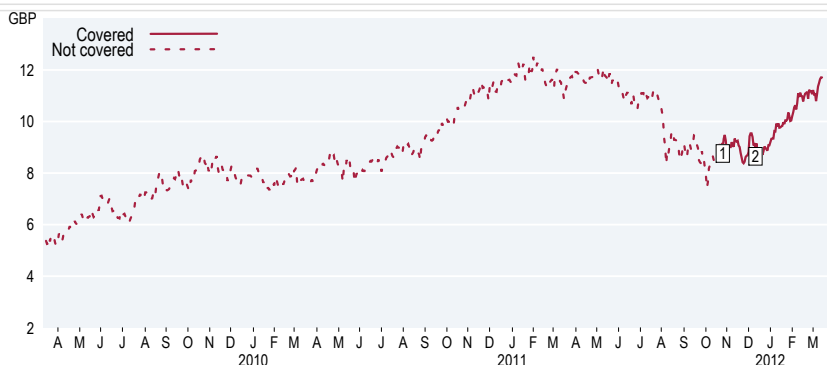
\* Indicates change

Rating/target price changes above reflect Eastern Standard Time

#### AMEC (AMEC.L)

##### Ratings and Target Price History Best Ideas Research Relative Call (3 Month)

Analyst: Ryan W Kauppila  
Covered since April 26 2011



	Date	Rating	Target Price	Closing Price
1	26-Oct-11	*ADD LP	-	9.02

	Date	Rating	Target Price	Closing Price
2	12-Dec-11	*REM LP	-	8.98

\* Indicates change

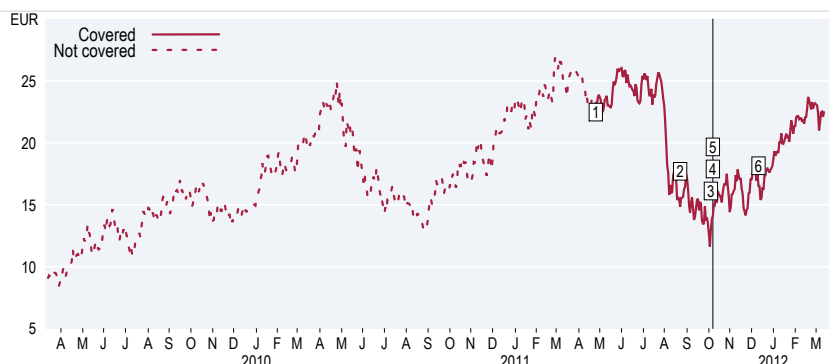
Rating/target price changes above reflect Eastern Standard Time

## CGGVeritas (GEPH.PA)

### Ratings and Target Price History

### Fundamental Research

Analyst: Ryan W Kauppila  
Covered since April 26 2011



	Date	Rating	Target Price	Closing Price
1	26-Apr-11	*2M	*24.00	23.25
2	23-Aug-11	*3M	*15.50	14.83

\* Indicates change

	Date	Rating	Target Price	Closing Price
3	5-Oct-11	3M	*11.25	13.00
4	7-Oct-11	Stock rating system changed		

	Date	Rating	Target Price	Closing Price
5	7-Oct-11	*3	11.25	14.09
6	12-Dec-11	3	*15.00	16.51

Rating/target price changes above reflect Eastern Standard Time

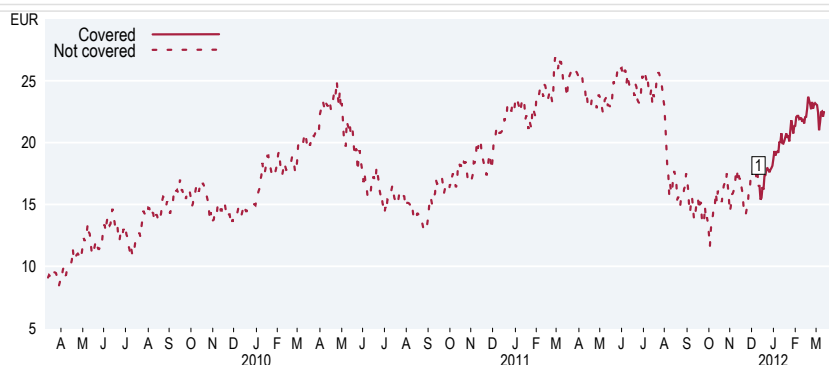
## CGGVeritas (GEPH.PA)

### Ratings and Target Price History

### Best Ideas Research

### Relative Call (3 Month)

Analyst: Ryan W Kauppila  
Covered since April 26 2011



	Date	Rating	Target Price	Closing Price
1	12-Dec-11	*ADD LP	-	16.51

\* Indicates change

Rating/target price changes above reflect Eastern Standard Time

## Lamprell (LAM.L)

### Ratings and Target Price History

### Fundamental Research

Analyst: Ryan W Kauppila  
Covered since April 26 2011



	Date	Rating	Target Price	Closing Price
1	20-Mar-09	1M	*1.36	0.64
2	23-Oct-09	*2H	*2.05	2.03
3	27-Nov-09	*1H	*1.82	1.64
4	9-Feb-10	1H	*2.73	2.00
5	2-Sep-10	1H	*3.45	2.43

\* Indicates change

	Date	Rating	Target Price	Closing Price
6	18-Nov-10	1H	*3.64	2.68
7	21-Dec-10	Coverage terminated		
8	26-Apr-11	1H	*4.27	3.37
9	19-May-11	1H	*4.55	3.50
10	23-Aug-11	1H	*3.50	2.74

	Date	Rating	Target Price	Closing Price
11	5-Oct-11	1H	*3.30	2.47
12	7-Oct-11	Stock rating system changed		
13	7-Oct-11	*1	3.30	2.61

Rating/target price changes above reflect Eastern Standard Time

## Lamprell (LAM.L)

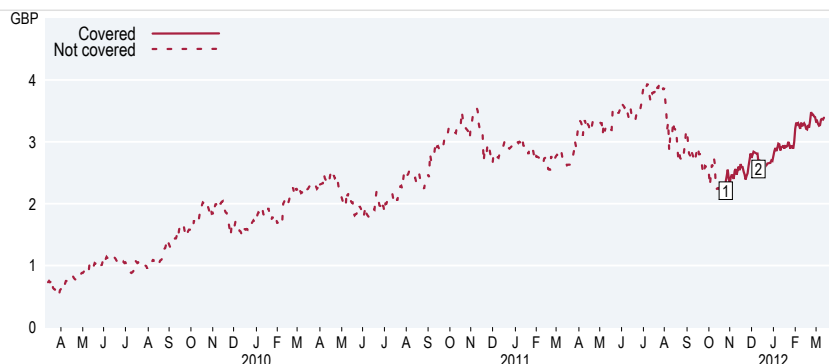
### Ratings and Target Price History

#### Best Ideas Research

#### Relative Call (3 Month)

Analyst: Ryan W Kauppila

Covered since April 26 2011



	Date	Rating	Target Price	Closing Price
[1]	26-Oct-11	*ADD MP	-	2.36

\* Indicates change

	Date	Rating	Target Price	Closing Price
[2]	12-Dec-11	*REM MP	-	2.66

Rating/target price changes above reflect Eastern Standard Time

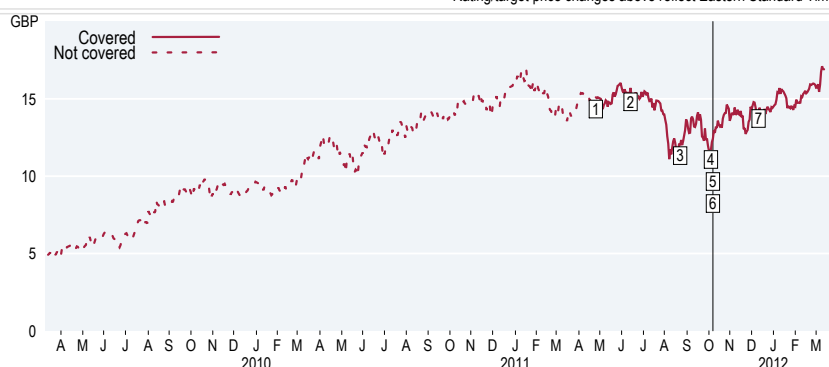
## Petrofac (PFC.L)

### Ratings and Target Price History

#### Fundamental Research

Analyst: Ryan W Kauppila

Covered since April 26 2011



	Date	Rating	Target Price	Closing Price
[1]	26-Apr-11	*1M	*18.50	15.10
[2]	14-Jun-11	1M	*20.00	15.71
[3]	23-Aug-11	1M	*15.00	11.99

\* Indicates change

	Date	Rating	Target Price	Closing Price
[4]	5-Oct-11	1M	*14.50	11.70
[5]	7-Oct-11	Stock rating system changed		
[6]	7-Oct-11	*1	14.50	12.43

	Date	Rating	Target Price	Closing Price
[7]	12-Dec-11	1	*16.50	13.73

Rating/target price changes above reflect Eastern Standard Time

## Petrofac (PFC.L)

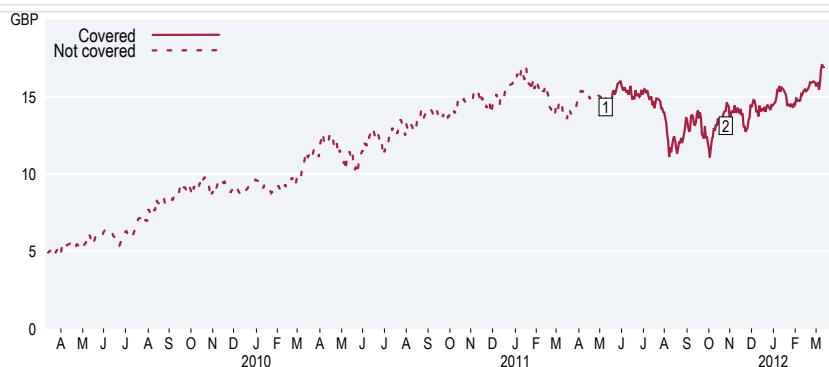
### Ratings and Target Price History

#### Best Ideas Research

#### Relative Call (3 Month)

Analyst: Ryan W Kauppila

Covered since April 26 2011



	Date	Rating	Target Price	Closing Price
[1]	10-May-11	*ADD MP	-	14.91

\* Indicates change

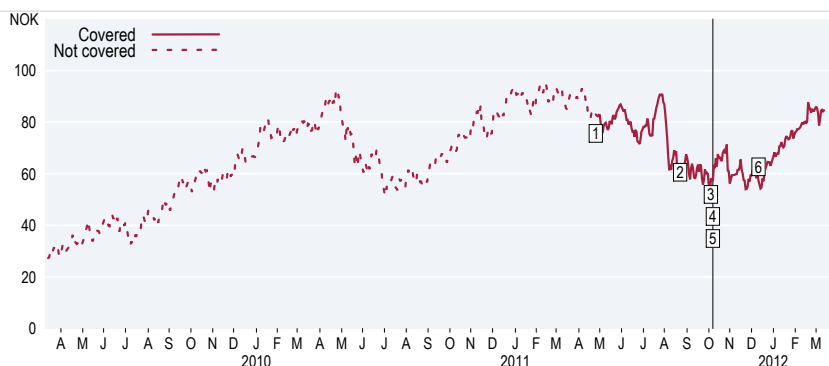
	Date	Rating	Target Price	Closing Price
[2]	26-Oct-11	*REM MP	-	14.09

Rating/target price changes above reflect Eastern Standard Time

## PGS (PGS.OL)

### Ratings and Target Price History Fundamental Research

Analyst: Ryan W Kauppila  
Covered since April 26 2011



	Date	Rating	Target Price	Closing Price
1	26-Apr-11	*3H	*80.00	83.00
2	23-Aug-11	3H	*60.00	60.70

\* Indicates change

	Date	Rating	Target Price	Closing Price
3	5-Oct-11	3H	*50.00	57.95
4	7-Oct-11	Stock rating system changed		

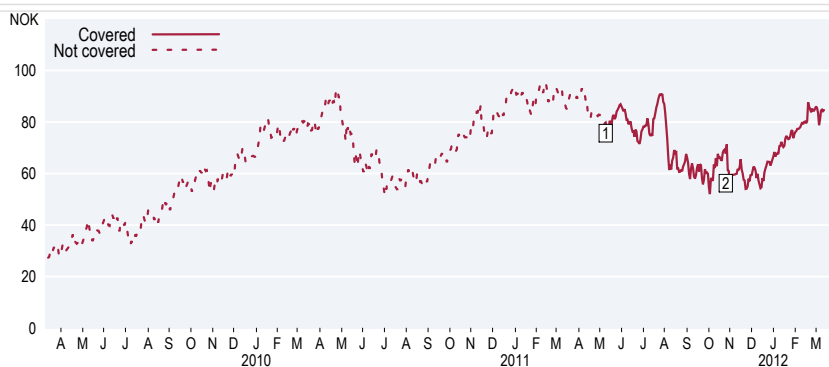
	Date	Rating	Target Price	Closing Price
5	7-Oct-11	*3	50.00	57.10
6	12-Dec-11	3	*62.50	57.30

Rating/target price changes above reflect Eastern Standard Time

## PGS (PGS.OL)

### Ratings and Target Price History Best Ideas Research Relative Call (3 Month)

Analyst: Ryan W Kauppila  
Covered since April 26 2011



	Date	Rating	Target Price	Closing Price
1	10-May-11	*ADD LP	-	79.80

\* Indicates change

	Date	Rating	Target Price	Closing Price
2	26-Oct-11	*REM LP	-	67.75

Rating/target price changes above reflect Eastern Standard Time

## Seadrill (SDRL.OL)

### Ratings and Target Price History Fundamental Research

Analyst: Ryan W Kauppila  
Covered since April 26 2011



	Date	Rating	Target Price	Closing Price
1	27-May-09	3H	*70.00	90.90
2	17-Aug-09	*1M	*130.00	96.30
3	23-Oct-09	1M	*160.00	126.60
4	6-Nov-09	1M	*170.00	128.70
5	21-Sep-10	1M	*200.00	162.20

\* Indicates change

	Date	Rating	Target Price	Closing Price
6	1-Dec-10	1M	*265.00	200.30
7	21-Dec-10	Coverage terminated		
8	26-Apr-11	*2M	*195.00	188.80
9	23-Aug-11	2M	*160.00	159.60
10	5-Oct-11	2M	*150.00	155.70

	Date	Rating	Target Price	Closing Price
11	7-Oct-11	Stock rating system changed		
12	7-Oct-11	*2	150.00	167.10
13	30-Nov-11	2	*200.00	200.60
14	28-Feb-12	2	*230.00	230.50

Rating/target price changes above reflect Eastern Standard Time

## Seadrill (SDRL.OL)

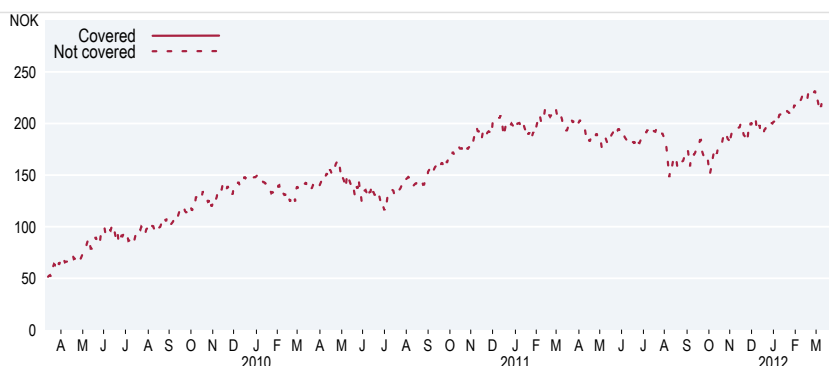
### Ratings and Target Price History

#### Best Ideas Research

#### Relative Call (3 Month)

Analyst: Ryan W Kauppila

Covered since April 26 2011



\* Indicates change

Rating/target price changes above reflect Eastern Standard Time

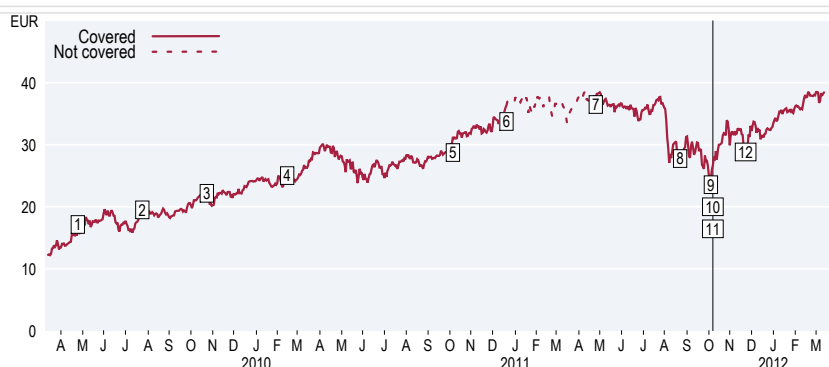
## Saipem (SPMI.MI)

### Ratings and Target Price History

#### Fundamental Research

Analyst: Ryan W Kauppila

Covered since April 26 2011



\* Indicates change

Rating/target price changes above reflect Eastern Standard Time

	Date	Rating	Target Price	Closing Price
1	24-Apr-09	*2M	14.00	16.05
2	24-Jul-09	2M	*19.00	19.18
3	23-Oct-09	2M	*22.00	22.05
4	14-Feb-10	*3M	22.00	24.79

	Date	Rating	Target Price	Closing Price
5	6-Oct-10	*1L	*38.00	31.26
6	21-Dec-10	Coverage terminated		
7	26-Apr-11	*1M	*43.00	37.76
8	23-Aug-11	1M	*34.00	28.17

	Date	Rating	Target Price	Closing Price
9	5-Oct-11	1M	*32.00	24.69
10	7-Oct-11	Stock rating system changed		
11	7-Oct-11	*1	32.00	26.69
12	23-Nov-11	1	*40.00	28.83

## Saipem (SPMI.MI)

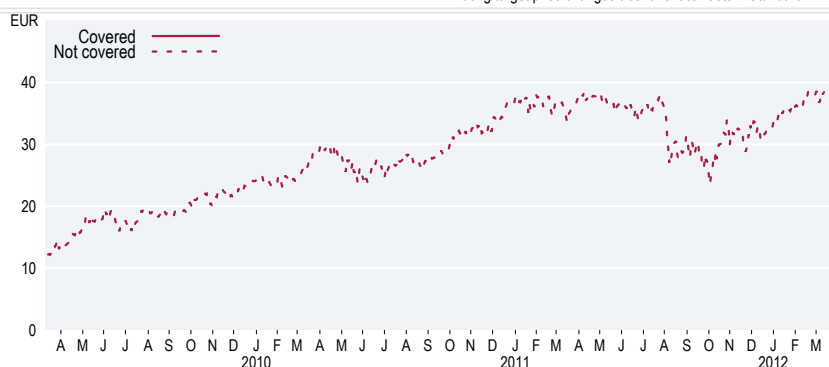
### Ratings and Target Price History

#### Best Ideas Research

#### Relative Call (3 Month)

Analyst: Ryan W Kauppila

Covered since April 26 2011



\* Indicates change

Rating/target price changes above reflect Eastern Standard Time



## Subsea 7 (SUBC.OL)

### Ratings and Target Price History Fundamental Research

Analyst: Ryan W Kauppila  
Covered since April 26 2011



	Date	Rating	Target Price	Closing Price
1	15-Jul-09	*2H	*65.00	68.50
2	23-Oct-09	*3H	*68.00	78.55
3	14-Feb-10	3H	*80.00	91.95
4	17-Feb-10	3H	*86.00	98.45

\* Indicates change

	Date	Rating	Target Price	Closing Price
5	11-Feb-11	Coverage terminated		
6	26-Apr-11	*1M	*170.00	138.00
7	23-Aug-11	1M	*140.00	114.30
8	5-Oct-11	1M	*130.00	107.20

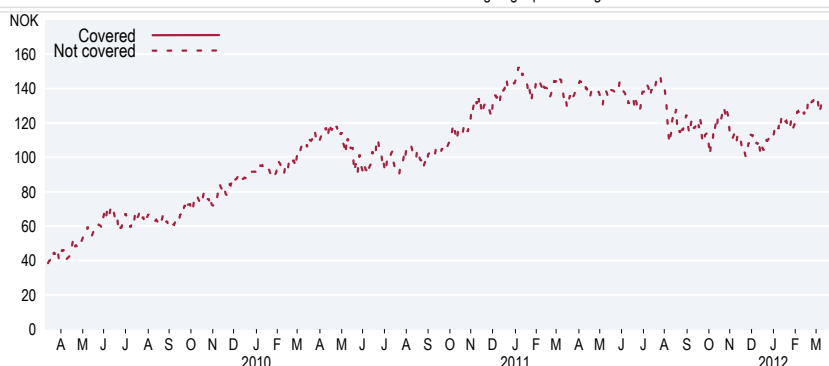
	Date	Rating	Target Price	Closing Price
9	7-Oct-11	Stock rating system changed		
10	7-Oct-11	*1	130.00	110.60
11	23-Nov-11	1	*140.00	100.50

Rating/target price changes above reflect Eastern Standard Time

## Subsea 7 (SUBC.OL)

### Ratings and Target Price History Best Ideas Research Relative Call (3 Month)

Analyst: Ryan W Kauppila  
Covered since April 26 2011



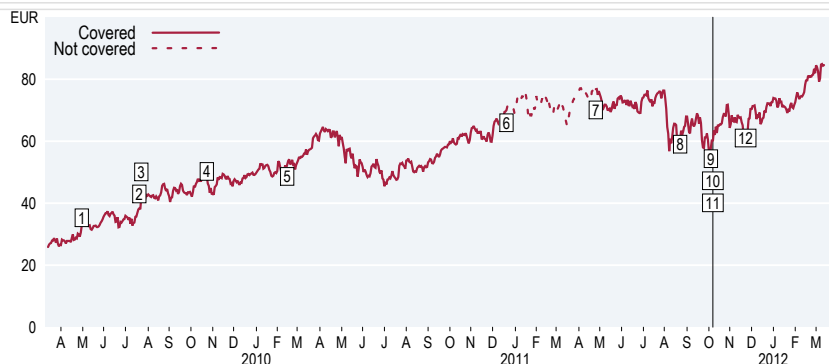
\* Indicates change

Rating/target price changes above reflect Eastern Standard Time

## Technip (TECF.PA)

### Ratings and Target Price History Fundamental Research

Analyst: Ryan W Kauppila  
Covered since April 26 2011



	Date	Rating	Target Price	Closing Price
1	30-Apr-09	2H	*30.00	32.86
2	21-Jul-09	*2M	*40.00	38.34
3	23-Jul-09	2M	*42.00	42.16
4	23-Oct-09	*3M	*44.00	48.65

\* Indicates change

	Date	Rating	Target Price	Closing Price
5	14-Feb-10	*2M	*55.00	51.36
6	21-Dec-10	Coverage terminated		
7	26-Apr-11	2M	*82.00	76.80
8	23-Aug-11	*1M	*70.00	60.69

	Date	Rating	Target Price	Closing Price
9	5-Oct-11	1M	*66.00	57.93
10	7-Oct-11	Stock rating system changed		
11	7-Oct-11	*1	66.00	59.99
12	23-Nov-11	1	*82.00	61.03

Rating/target price changes above reflect Eastern Standard Time

## Technip (TECF.PA)

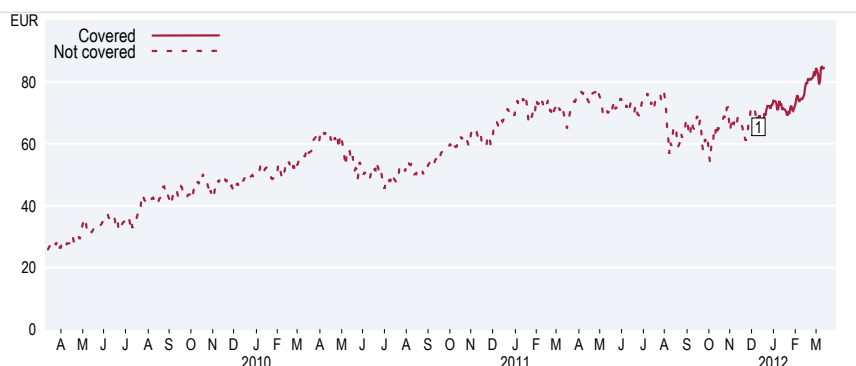
### Ratings and Target Price History

#### Best Ideas Research

#### Relative Call (3 Month)

Analyst: Ryan W Kauppila

Covered since April 26 2011



Date	Rating	Target Price	Closing Price
12-Dec-11	*ADD MP	-	67.58

\* Indicates change

Rating/target price changes above reflect Eastern Standard Time

Citigroup Global Markets Ltd acted as a Joint Bookrunner on Technip SA's most recent convertible bond issuance.

Citigroup Global Markets Inc. or its affiliates beneficially owns 1% or more of any class of common equity securities of Seadrill. This position reflects information available as of the prior business day.

Within the past 12 months, Citigroup Global Markets Inc. or its affiliates has acted as manager or co-manager of an offering of securities of Technip.

Citigroup Global Markets Inc. or its affiliates has received compensation for investment banking services provided within the past 12 months from Seadrill, Saipem, Technip.

Citigroup Global Markets Inc. or its affiliates expects to receive or intends to seek, within the next three months, compensation for investment banking services from Seadrill, Technip.

Citigroup Global Markets Inc. or an affiliate received compensation for products and services other than investment banking services from AMEC, Petrofac, PGS, Seadrill, Saipem, Subsea 7, Technip in the past 12 months.

Citigroup Global Markets Inc. currently has, or had within the past 12 months, the following as investment banking client(s): Seadrill, Saipem, Technip.

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### Citi Investment Research & Analysis Ratings Distribution

#### Data current as of 31 Dec 2011

	12 Month Rating			Relative Rating		
	Buy	Hold	Sell	Buy	Hold	Sell
Citi Investment Research & Analysis Global Fundamental Coverage	57%	34%	9%	10%	79%	10%
% of companies in each rating category that are investment banking clients	45%	41%	40%	49%	43%	41%

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